

OPERATING BUDGET



Renfrew

For Period Ending 31-Dec-2026

2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
OPERATING BUDGET							
OPERATING REVENUES							
Election Management							
1-3-3010-9075 ELECT - OTHER FEES & CHARGES	0.00	5.00	0.00	0.00	0.00	0.00	0.00
Total Election Management	0.00	5.00	0.00	0.00	0.00	0.00	0.00
Clerk							
1-3-3020-9065 CLERK - MISCELLANEOUS REVENUE	(7,500.00)	(8,836.12)	(1,500.00)	(9,461.13)	(7,961.13)	(1,070.00)	430.00
1-3-3020-9410 CLERK - LICENCES - MARRIAGE	(7,500.00)	(14,225.00)	(15,373.00)	(21,640.02)	(6,267.02)	(17,000.00)	(1,627.00)
1-3-3020-9550 CLERK - OTHER LICENCES & PERMITS	(7,000.00)	(5,275.00)	(16,000.00)	(10,430.00)	5,570.00	(14,500.00)	1,500.00
Total Clerk	(22,000.00)	(28,336.12)	(32,873.00)	(41,531.15)	(8,658.15)	(32,570.00)	303.00
Corporate Management							
1-3-3025-9065 CM - MISCELLANEOUS REVENUE	(1,000.00)	(1,920.00)	(1,600.00)	0.00	1,600.00	(1,900.00)	(300.00)
Total Corporate Management	(1,000.00)	(1,920.00)	(1,600.00)	0.00	1,600.00	(1,900.00)	(300.00)
Finance							
1-3-3030-8100 FIN - OMPF	(2,520,700.00)	(2,520,700.00)	(2,763,000.00)	(2,072,250.00)	690,750.00	(2,942,400.00)	(179,400.00)
1-3-3030-8200 FIN - PROVINCIAL GRANTS	0.00	0.00	(1,661,164.00)	0.00	1,661,164.00	(1,696,162.00)	(34,998.00)
1-3-3030-8500 FIN - FEDERAL GRANTS	(55,591.00)	0.00	(268,224.00)	0.00	268,224.00	(268,224.00)	0.00
1-3-3030-8700 FIN - OTHER MUNICIPALITIES REVENUE	(48,000.00)	0.00	0.00	(533.61)	(533.61)	0.00	0.00
1-3-3030-9065 FIN - MISCELLANEOUS REVENUE	0.00	(4,500.00)	(496,881.00)	0.00	496,881.00	(34,361.00)	462,520.00
1-3-3030-9075 FIN - OTHER FEES & CHARGES	(8,500.00)	(39,296.31)	(20,000.00)	(27,164.69)	(7,164.69)	(30,000.00)	(10,000.00)
1-3-3030-9116 FIN - TAX CERTIFICATES	(8,000.00)	(11,050.00)	(9,000.00)	(9,360.00)	(360.00)	(10,000.00)	(1,000.00)
1-3-3030-9320 FIN - PENALTY & INTEREST - TAXES	(175,000.00)	(204,459.81)	(200,000.00)	(70,430.06)	129,569.94	(210,000.00)	(10,000.00)
1-3-3030-9400 FIN - LICENCES - LOTTERY	(15,000.00)	(17,282.16)	(15,000.00)	(11,339.52)	3,660.48	(15,000.00)	0.00
1-3-3030-9775 FIN - INTEREST FROM OTHER FUNDS	(13,000.00)	(9,930.49)	(13,000.00)	(9,030.49)	3,969.51	(13,000.00)	0.00
1-3-3030-9780 FIN - INTEREST EARNED ON OWN FUND	(226,200.00)	(158,957.45)	(226,000.00)	(245,480.08)	(19,480.08)	(226,000.00)	0.00
1-3-3030-9790 FIN - INCOME FROM INVESTMENTS	(300,000.00)	(306,293.38)	(300,000.00)	(214,594.70)	85,405.30	(300,000.00)	0.00
1-3-3030-9795 FIN - OTHER INTEREST	(25,000.00)	(97,610.59)	(50,000.00)	(16,996.54)	33,003.46	(50,000.00)	0.00
1-3-3030-9800 FIN - BANK INTEREST - OCIF	0.00	7,000.79	0.00	0.00	0.00	0.00	0.00
1-3-3030-9950 FIN - DONATIONS & BEQUESTS	(3,000.00)	(3,750.00)	(3,000.00)	0.00	3,000.00	0.00	3,000.00
Total Finance	(3,397,991.00)	(3,366,829.40)	(6,025,269.00)	(2,677,179.69)	3,348,089.31	(5,795,147.00)	230,122.00
Corporate Communication							
1-3-3040-9165 CC - ADVERTISING REVENUE	(3,000.00)	(417.00)	(5,000.00)	(6,000.00)	(1,000.00)	(5,000.00)	0.00
Total Corporate Communication	(3,000.00)	(417.00)	(5,000.00)	(6,000.00)	(1,000.00)	(5,000.00)	0.00
Development Charge Administration							
1-3-3200-9230 DC - DEVELOPMENT CHARGES RESIDENT	0.00	(28,935.50)	0.00	(92,255.44)	(92,255.44)	0.00	0.00
1-3-3200-9770 DC - BANK INTEREST	0.00	(104,539.10)	0.00	(44,771.07)	(44,771.07)	0.00	0.00
Total Development Charge Administration	0.00	(133,474.60)	0.00	(137,026.51)	(137,026.51)	0.00	0.00

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					ACTUAL VARIANCE		VARIANCE
General Fund							
Reserves Transfers To/From							
1-3-3300-7030 TR FR - PROVINCIAL GAS TAX RESERVE	0.00	0.00	(245,313.00)	0.00	245,313.00	(250,000.00)	(4,687.00)
1-3-3300-7110 TR FR - CIP RESERVE	(84,110.00)	(73,896.26)	0.00	0.00	0.00	0.00	0.00
1-3-3300-7115 TR FR - ELECTION RESERVE	(393,545.00)	(397,024.18)	0.00	0.00	0.00	(32,050.00)	(32,050.00)
1-3-3300-7145 TR FR - LEVY STABILIZATION RESERVE	(123,185.00)	(123,185.13)	0.00	0.00	0.00	(158,760.00)	(158,760.00)
1-3-3300-7180 TR FR - WSIB RESERVE	0.00	0.00	(84,700.00)	0.00	84,700.00	(50,000.00)	34,700.00
Total Reserves Transfers To/From	(600,840.00)	(594,105.57)	(330,013.00)	0.00	330,013.00	(490,810.00)	(160,797.00)
Special Events							
1-3-3500-8500 SE - FEDERAL GRANTS	0.00	0.00	(5,000.00)	(4,230.00)	770.00	(4,230.00)	770.00
1-3-3500-9065 SE - MISCELLANEOUS REVENUE	0.00	0.00	0.00	(345.00)	(345.00)	0.00	0.00
1-3-3500-9160 SE - SPECIAL EVENTS & TICKETS	0.00	(500.00)	0.00	0.00	0.00	0.00	0.00
1-3-3500-9955 SE - FUNDRAISING & SPONSORSHIPS	0.00	0.00	(14,500.00)	(14,377.50)	122.50	(13,000.00)	1,500.00
Total Special Events	0.00	(500.00)	(19,500.00)	(18,952.50)	547.50	(17,230.00)	2,270.00
Income Property							
1-3-3600-9110 FACILITIES - COST RECOVERIES	(36,500.00)	(37,268.89)	(19,423.00)	(28,566.57)	(9,143.57)	(24,000.00)	(4,577.00)
1-3-3600-9600 FACILITIES - FACILITY RENTAL	(913,764.00)	(866,978.79)	(1,171,376.00)	(995,622.28)	175,753.72	(1,202,000.00)	(30,624.00)
Total Income Property	(950,264.00)	(904,247.68)	(1,190,799.00)	(1,024,188.85)	166,610.15	(1,226,000.00)	(35,201.00)
Taxation							
1-3-3700-8000 PT - TAXATION LEVY	(10,903,015.00)	(10,898,111.94)	(12,494,281.00)	(5,469,061.32)	7,025,219.68	(13,594,754.00)	(1,100,473.00)
1-3-3700-8005 PT - INTERIM TAX LEVY	0.00	0.00	0.00	11,842.17	11,842.17	0.00	0.00
1-3-3700-8010 PT - SUPPLEMENTAL TAXATION LEVY	0.00	(84,993.45)	0.00	0.00	0.00	0.00	0.00
1-3-3700-8020 PIL - TAXATION	(419,630.00)	(769,763.76)	0.00	(344,515.46)	(344,515.46)	0.00	0.00
1-3-3700-8055 PIL - HEADS & BEDS	0.00	(4,606.55)	0.00	(4,634.94)	(4,634.94)	0.00	0.00
Total Taxation	(11,322,645.00)	(11,757,475.70)	(12,494,281.00)	(5,806,369.55)	6,687,911.45	(13,594,754.00)	(1,100,473.00)
Fire							
1-3-4010-8200 FIRE - PROVINCIAL GRANTS	0.00	0.00	0.00	(8,592.18)	(8,592.18)	0.00	0.00
1-3-4010-8700 FIRE - OTHER MUNICIPALITIES REVENUE	(40,000.00)	(44,659.00)	(43,000.00)	(28,058.00)	14,942.00	(43,000.00)	0.00
1-3-4010-9065 FIRE - MISCELLANEOUS REVENUE	(45,000.00)	(56,920.64)	(50,000.00)	(45,070.30)	4,929.70	(50,000.00)	0.00
1-3-4010-9075 FIRE - OTHER FEES & CHARGES	(8,500.00)	(10,025.00)	(8,800.00)	(8,475.24)	324.76	(8,800.00)	0.00
Total Fire	(93,500.00)	(111,604.64)	(101,800.00)	(90,195.72)	11,604.28	(101,800.00)	0.00
Police							
1-3-4020-8200 POLICE - PROVINCIAL GRANTS	(8,900.00)	(12,001.32)	0.00	0.00	0.00	0.00	0.00
1-3-4020-9065 POLICE - MISCELLANEOUS REVENUE	(10,000.00)	(9,140.09)	0.00	(467,875.84)	(467,875.84)	0.00	0.00
Total Police	(18,900.00)	(21,141.41)	0.00	(467,875.84)	(467,875.84)	0.00	0.00
South Ottawa Valley Detachment Board							
1-3-4025-8200 PSB - PROVINCIAL GRANTS	(379,048.00)	(662,907.30)	(118,000.00)	(57.17)	117,942.83	0.00	118,000.00
1-3-4025-9065 PSB - MISCELLANEOUS REVENUE	0.00	(111,920.11)	0.00	0.00	0.00	0.00	0.00

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					ACTUAL VARIANCE		VARIANCE
General Fund							
1-3-4025-9110 PSB - COST RECOVERIES	0.00	0.00	0.00	0.00	0.00	(14,146.00)	(14,146.00)
Total South Ottawa Valley Detachment B	(379,048.00)	(774,827.41)	(118,000.00)	(57.17)	117,942.83	(14,146.00)	103,854.00
Protective Inspection and Control							
1-3-4030-9075 PROTECT - OTHER FEES & CHARGES	(15,000.00)	(11,332.00)	(11,000.00)	(10,176.00)	824.00	(11,000.00)	0.00
1-3-4030-9330 PROTECT - FINES	(1,200.00)	(850.00)	(1,000.00)	(550.00)	450.00	(8,000.00)	(7,000.00)
1-3-4030-9350 PROTECT - PARKING FINES	(18,000.00)	(21,080.00)	(18,000.00)	(19,051.30)	(1,051.30)	(15,000.00)	3,000.00
1-3-4030-9430 PROTECT - DOG & CAT LICENCES	(4,500.00)	(6,690.00)	(5,000.00)	(5,970.00)	(970.00)	(4,000.00)	1,000.00
Total Protective Inspection and Contro	(38,700.00)	(39,952.00)	(35,000.00)	(35,747.30)	(747.30)	(38,000.00)	(3,000.00)
Building Permit and Inspection Service							
1-3-4100-8700 BUILDING - OTHER MUNICIPALITIES	(30,000.00)	(13,883.46)	(5,000.00)	(703.80)	4,296.20	(5,000.00)	0.00
1-3-4100-9500 BUILDING - BUILDING PERMITS	(155,000.00)	(63,185.71)	(150,000.00)	(99,738.30)	50,261.70	(150,000.00)	0.00
Total Building Permit and Inspection S	(185,000.00)	(77,069.17)	(155,000.00)	(100,442.10)	54,557.90	(155,000.00)	0.00
Public Works Administration							
1-3-4300-8500 PW - FEDERAL GRANTS	0.00	(2,319.00)	0.00	0.00	0.00	0.00	0.00
1-3-4300-9075 PW - OTHER FEES & CHARGES	(2,000.00)	(565.00)	0.00	(2,112.21)	(2,112.21)	0.00	0.00
Total Public Works Administration	(2,000.00)	(2,884.00)	0.00	(2,112.21)	(2,112.21)	0.00	0.00
Winter Control - Snowplowing							
1-3-4350-8700 WC - SNOWPLOW - OTHER MUNICIPALIT	(25,000.00)	(25,551.00)	(25,500.00)	(10,404.00)	15,096.00	(26,500.00)	(1,000.00)
Total Winter Control - Snowplowing	(25,000.00)	(25,551.00)	(25,500.00)	(10,404.00)	15,096.00	(26,500.00)	(1,000.00)
Transit - Disabled & Special Needs							
1-3-4380-8200 TRANSIT - PROVINCIAL GRANTS	(256,150.00)	(245,000.00)	(256,150.00)	(279,190.59)	(23,040.59)	(250,000.00)	6,150.00
Total Transit - Disabled & Special Nee	(256,150.00)	(245,000.00)	(256,150.00)	(279,190.59)	(23,040.59)	(250,000.00)	6,150.00
Waste Diversion - Recycling							
1-3-5630-9065 WDR - MISCELLANEOUS REVENUE	(900.00)	(5,805.10)	(100.00)	(110.00)	(10.00)	(100.00)	0.00
1-3-5630-9110 WDR- COST RECOVERIES	(10,000.00)	(9,175.55)	(5,140.00)	(9,454.01)	(4,314.01)	0.00	5,140.00
Total Waste Diversion - Recycling	(10,900.00)	(14,980.65)	(5,240.00)	(9,564.01)	(4,324.01)	(100.00)	5,140.00
Waste Diversion - HH Hazardous Waste							
1-3-5640-8500 HAZ - FEDERAL GRANTS	0.00	0.00	0.00	(2,367.39)	(2,367.39)	0.00	0.00
1-3-5640-8700 HAZ - REVENUE - OTHER MUNICIPALITIE	(46,000.00)	(32,818.19)	(33,000.00)	0.00	33,000.00	(33,000.00)	0.00
1-3-5640-9110 HAZ - COST RECOVERIES	(14,000.00)	(20,250.69)	(20,000.00)	(6,739.23)	13,260.77	(20,000.00)	0.00
Total Waste Diversion - HH Hazardous W	(60,000.00)	(53,068.88)	(53,000.00)	(9,106.62)	43,893.38	(53,000.00)	0.00
Landfill Operations (LF)							
1-3-5700-9110 LF - COST RECOVERIES	(75,000.00)	(77,815.00)	(78,000.00)	(2,134.00)	75,866.00	(78,000.00)	0.00
1-3-5700-9175 LF - TIPPING FEES	(455,000.00)	(455,427.90)	(455,000.00)	(378,239.00)	76,761.00	(460,000.00)	(5,000.00)

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					ACTUAL VARIANCE		VARIANCE
General Fund							
Total Landfill Operations (LF)	(530,000.00)	(533,242.90)	(533,000.00)	(380,373.00)	152,627.00	(538,000.00)	(5,000.00)
Solar							
1-3-5800-9980 SOLAR - REVENUE	(80,000.00)	(42,323.33)	(50,000.00)	(53,507.37)	(3,507.37)	(50,000.00)	0.00
Total Solar	(80,000.00)	(42,323.33)	(50,000.00)	(53,507.37)	(3,507.37)	(50,000.00)	0.00
Parks							
1-3-6100-8700 PARKS - OTHER MUNICIPALITIES	0.00	4.47	0.00	0.00	0.00	0.00	0.00
1-3-6100-9075 PARKS - OTHER FEES & CHARGES	0.00	0.00	0.00	(5.00)	(5.00)	0.00	0.00
1-3-6100-9145 PARKS - REGISTRATIONS	(3,400.00)	(6,200.51)	0.00	(412.50)	(412.50)	0.00	0.00
1-3-6100-9165 PARKS - ADVERTISING REVENUE	(250.00)	0.00	(1,000.00)	0.00	1,000.00	(1,000.00)	0.00
1-3-6100-9600 PARKS - FACILITY RENTALS	(16,500.00)	(10,650.80)	(16,000.00)	(15,592.90)	407.10	(16,500.00)	(500.00)
Total Parks	(20,150.00)	(16,846.84)	(17,000.00)	(16,010.40)	989.60	(17,500.00)	(500.00)
Recreation Programs							
1-3-6200-8500 PROGRAMS - FEDERAL GRANTS	(7,000.00)	(5,000.00)	0.00	(2,375.87)	(2,375.87)	0.00	0.00
1-3-6200-9065 PROGRAMS - MISCELLANEOUS REVENUE	(10,000.00)	(12,685.00)	0.00	(105.00)	(105.00)	0.00	0.00
1-3-6200-9070 PROGRAMS - MEMBERSHIPS	(48,000.00)	(141,709.92)	(125,000.00)	(133,758.54)	(8,758.54)	(135,000.00)	(10,000.00)
1-3-6200-9145 PROGRAMS - REGISTRATIONS	(95,500.00)	(128,454.55)	(113,500.00)	(145,995.04)	(32,495.04)	(135,000.00)	(21,500.00)
1-3-6200-9160 PROGRAMS - SPECIAL EVENTS & TICKETS	(15,000.00)	(17,857.75)	(15,000.00)	(20,602.35)	(5,602.35)	(15,000.00)	0.00
1-3-6200-9420 PROGRAMS - OTHER LICENCES & PERMITS	0.00	(1,000.00)	(1,000.00)	(300.00)	700.00	(1,000.00)	0.00
1-3-6200-9745 PROGRAMS - SALES	(2,500.00)	(1,510.00)	(2,000.00)	(2,405.00)	(405.00)	(2,000.00)	0.00
1-3-6200-9950 PROGRAMS - DONATIONS & BEQUESTS	(500.00)	(784.61)	(500.00)	0.00	500.00	(2,000.00)	(1,500.00)
Total Recreation Programs	(178,500.00)	(309,001.83)	(257,000.00)	(305,541.80)	(48,541.80)	(290,000.00)	(33,000.00)
Recreation Facilities							
1-3-6300-8500 REC FAC - FEDERAL GRANTS	(2,000.00)	0.00	0.00	0.00	0.00	0.00	0.00
1-3-6300-8700 REC FAC - REVENUE OTHER MUNICIPAL	(85,000.00)	(91,000.00)	(90,000.00)	(91,000.00)	(1,000.00)	(91,000.00)	(1,000.00)
1-3-6300-9065 REC FAC - MISCELLANEOUS REVENUE	(24,000.00)	(40,310.76)	(28,000.00)	(38,761.42)	(10,761.42)	(28,500.00)	(500.00)
1-3-6300-9075 REC FAC - OTHER FEES & CHARGES	(2,500.00)	(662.89)	(1,000.00)	(2,326.24)	(1,326.24)	(1,000.00)	0.00
1-3-6300-9155 REC FAC - ICE RENTAL	(475,000.00)	(478,804.88)	(550,000.00)	(454,347.01)	95,652.99	(565,000.00)	(15,000.00)
1-3-6300-9165 REC FAC - ADVERTISING REVENUE	(70,000.00)	(1,000.00)	(20,000.00)	(45,996.25)	(25,996.25)	(40,000.00)	(20,000.00)
1-3-6300-9600 REC FAC - FACILITY RENTALS	(16,800.00)	(22,142.35)	(24,000.00)	(10,813.82)	13,186.18	(25,000.00)	(1,000.00)
1-3-6300-9610 REC FAC - ROOM RENTAL	(22,000.00)	(23,660.36)	(25,000.00)	(24,275.37)	724.63	(26,000.00)	(1,000.00)
1-3-6300-9620 REC FAC - FLOOR RENTAL	(327,000.00)	(189,437.81)	(190,000.00)	0.00	190,000.00	(15,000.00)	175,000.00
1-3-6300-9650 REC FAC - CANTEEN SALES	0.00	(1,600.20)	(1,600.00)	0.00	1,600.00	0.00	1,600.00
1-3-6300-9660 REC FAC - ATM COMMISSION	(2,500.00)	(2,800.00)	(2,500.00)	(1,091.14)	1,408.86	(2,500.00)	0.00
1-3-6300-9780 REC FAC - INTEREST ON ACCOUNTS RECEIVABLE	(1,000.00)	(5,659.10)	(4,500.00)	(4,565.37)	(65.37)	(4,500.00)	0.00
Total Recreation Facilities	(1,027,800.00)	(857,078.35)	(936,600.00)	(673,176.62)	263,423.38	(798,500.00)	138,100.00
Library							
1-3-6400-8200 LIBRARY - PROVINCIAL GRANTS	(16,720.00)	0.00	(16,720.00)	(14,400.00)	2,320.00	(16,720.00)	0.00
1-3-6400-8500 LIBRARY - FEDERAL GRANTS	(2,800.00)	0.00	(16,700.00)	0.00	16,700.00	(5,000.00)	11,700.00
1-3-6400-8700 LIBRARY - OTHER MUNICIPALITIES	(13,200.00)	0.00	(13,809.00)	(8,833.00)	4,976.00	(13,809.00)	0.00

OPERATING BUDGET



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2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-3-6400-9060 LIBRARY - PHOTOCOPIER FEES	(2,500.00)	(4,191.86)	(4,000.00)	(3,088.45)	911.55	(4,000.00)	0.00
1-3-6400-9065 LIBRARY - MISCELLANEOUS REVENUE	(100.00)	(4,000.00)	(1,000.00)	0.00	1,000.00	(1,000.00)	0.00
1-3-6400-9070 LIBRARY - MEMBERSHIPS	(5,000.00)	(6,291.00)	(6,000.00)	(4,673.00)	1,327.00	(6,000.00)	0.00
1-3-6400-9075 LIBRARY - OTHER FEES & CHARGES	(400.00)	(639.91)	(400.00)	(820.25)	(420.25)	(500.00)	(100.00)
1-3-6400-9330 LIBRARY - BOOK FINES	(100.00)	(195.02)	(100.00)	(84.50)	15.50	(100.00)	0.00
1-3-6400-9600 LIBRARY - FACILITY RENTALS	(40,000.00)	(35,460.73)	(2,000.00)	(281.25)	1,718.75	(2,000.00)	0.00
1-3-6400-9705 LIBRARY - BOOK SALES	(400.00)	(666.80)	(500.00)	(514.47)	(14.47)	(500.00)	0.00
1-3-6400-9950 LIBRARY - DONATIONS & BEQUESTS	0.00	(2,808.12)	(2,000.00)	(13,259.91)	(11,259.91)	(2,000.00)	0.00
1-3-6400-9955 LIBRARY - FUNDRAISING & SPONSORSH	(3,000.00)	(5,709.77)	(5,000.00)	(2,312.15)	2,687.85	(5,000.00)	0.00
Total Library	(84,220.00)	(59,963.21)	(68,229.00)	(48,266.98)	19,962.02	(56,629.00)	11,600.00
Museum							
1-3-6500-8200 MUSEUM - PROVINCIAL GRANT	0.00	0.00	(3,741.00)	0.00	3,741.00	(3,741.00)	0.00
1-3-6500-8500 MUSEUM - FEDERAL GRANTS	(2,000.00)	(9,169.00)	(5,061.00)	(7,436.84)	(2,375.84)	(5,061.00)	0.00
1-3-6500-9110 MUSEUM - COST RECOVERIES	0.00	(8,755.19)	0.00	0.00	0.00	0.00	0.00
1-3-6500-9745 MUSEUM - SALES	0.00	0.00	(1,000.00)	(299.48)	700.52	(1,500.00)	(500.00)
1-3-6500-9955 MUSEUM - FUNDRAISING & SPONSORSH	0.00	0.00	(3,000.00)	0.00	3,000.00	(3,000.00)	0.00
Total Museum	(2,000.00)	(17,924.19)	(12,802.00)	(7,736.32)	5,065.68	(13,302.00)	(500.00)
Planning and Zoning							
1-3-7100-8500 PLAN - FEDERAL GRANTS	0.00	0.00	0.00	(2,375.87)	(2,375.87)	0.00	0.00
1-3-7100-8700 PLAN - OTHER MUNICIPALITIES	(10,000.00)	(434.88)	0.00	0.00	0.00	0.00	0.00
1-3-7100-9075 PLAN - OTHER FEES & CHARGES	(15,000.00)	(4,500.00)	(10,000.00)	(10,025.00)	(25.00)	(10,000.00)	0.00
1-3-7100-9110 PLAN - COST RECOVERIES	0.00	160.50	0.00	(53,031.50)	(53,031.50)	0.00	0.00
Total Planning and Zoning	(25,000.00)	(4,774.38)	(10,000.00)	(65,432.37)	(55,432.37)	(10,000.00)	0.00
Committee of Adjustment							
1-3-7150-9075 COA - OTHER FEES & CHARGES	0.00	(4,600.00)	0.00	(4,600.00)	(4,600.00)	(2,500.00)	(2,500.00)
Total Committee of Adjustment	0.00	(4,600.00)	0.00	(4,600.00)	(4,600.00)	(2,500.00)	(2,500.00)
Commerical and Industrial - BIA							
1-3-7200-8050 BIA - TAX LEVY REVENUE	(80,000.00)	(80,116.83)	(105,000.00)	(40,255.81)	64,744.19	(105,000.00)	0.00
1-3-7200-9110 BIA - COST RECOVERIES	(240.00)	(60,942.35)	0.00	(49,962.01)	(49,962.01)	0.00	0.00
Total Commerical and Industrial - BIA	(80,240.00)	(141,059.18)	(105,000.00)	(90,217.82)	14,782.18	(105,000.00)	0.00
Chamber of Commerce							
1-3-7220-9110 CHAMBER - COST RECOVERIES	(240.00)	(241.45)	0.00	0.00	0.00	0.00	0.00
Total Chamber of Commerce	(240.00)	(241.45)	0.00	0.00	0.00	0.00	0.00
Tourism & Promotion							
1-3-7240-9600 TOURISM - FACILITY RENTAL	(5,000.00)	(4,260.35)	(1,000.00)	(2,943.45)	(1,943.45)	(1,000.00)	0.00
1-3-7240-9950 TOURISM - DONATIONS & BEQUESTS	0.00	(9,346.75)	0.00	0.00	0.00	0.00	0.00
Total Tourism & Promotion	(5,000.00)	(13,607.10)	(1,000.00)	(2,943.45)	(1,943.45)	(1,000.00)	0.00

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2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
Total OPERATING REVENUES	(19,400,088.00)	(20,154,042.99)	(22,839,656.00)	(12,363,749.94)	10,475,906.06	(23,684,388.00)	(844,732.00)
OPERATING EXPENSES							
Election Management							
1-4-3010-4000 Elect - Material & Supplies	0.00	0.00	0.00	0.00	0.00	500.00	500.00
1-4-3010-4050 Elect - Postage & Shipping	0.00	0.00	0.00	0.00	0.00	500.00	500.00
1-4-3010-4070 Elect - Advertising	0.00	0.00	0.00	0.00	0.00	8,000.00	8,000.00
1-4-3010-4115 Elect - Training Expense	0.00	0.00	0.00	0.00	0.00	1,200.00	1,200.00
1-4-3010-4140 Elect - Mileage	0.00	0.00	0.00	0.00	0.00	2,850.00	2,850.00
1-4-3010-5150 ELECT - OTHER PROFESSIONAL SERVIC	0.00	0.00	7,200.00	0.00	(7,200.00)	0.00	(7,200.00)
1-4-3010-5500 Elect - Contracted Services	0.00	0.00	0.00	0.00	0.00	750.00	750.00
1-4-3010-6000 Elect - Equipment Rental	0.00	0.00	0.00	0.00	0.00	18,250.00	18,250.00
Total Election Management	0.00	0.00	7,200.00	0.00	(7,200.00)	32,050.00	24,850.00
Council							
1-4-3015-2100 COUNCIL - SALARIES & WAGES	153,834.00	152,221.46	156,961.00	99,271.13	(57,689.87)	158,415.00	1,454.00
1-4-3015-2200 COUNCIL - EMPLOYER BENEFITS	52,124.00	47,033.12	49,443.00	32,587.65	(16,855.35)	53,919.00	4,476.00
1-4-3015-4000 COUNCIL - MATERIALS & SUPPLIES	0.00	0.00	0.00	0.00	0.00	4,415.00	4,415.00
1-4-3015-4030 COUNCIL - SUBSCRIPTIONS	15,000.00	10,687.76	130.00	0.00	(130.00)	810.00	680.00
1-4-3015-4115 COUNCIL - EXPENSES	26,500.00	16,458.86	16,995.00	15,521.26	(1,473.74)	32,000.00	15,005.00
1-4-3015-4135 COUNCIL - MEAL EXPENSES	1,000.00	261.24	750.00	625.58	(124.42)	750.00	0.00
1-4-3015-4140 COUNCIL - MILEAGE	1,500.00	410.27	750.00	0.00	(750.00)	650.00	(100.00)
1-4-3015-4150 COUNCIL - MEMBERSHIPS & ASSOCIATI	4,500.00	3,839.40	3,900.00	3,943.41	43.41	4,000.00	100.00
Total Council	254,458.00	230,912.11	228,929.00	151,949.03	(76,979.97)	254,959.00	26,030.00
Clerk							
1-4-3020-2100 CLERK - SALARIES & WAGES	830,454.00	747,817.39	464,796.00	353,613.36	(111,182.64)	323,177.00	(141,619.00)
1-4-3020-2140 CLERK - OVERTIME	0.00	2,713.60	0.00	693.56	693.56	0.00	0.00
1-4-3020-2200 CLERK - EMPLOYER BENEFITS	216,917.00	198,149.91	150,244.00	113,706.51	(36,537.49)	125,554.00	(24,690.00)
1-4-3020-4000 CLERK - MATERIALS & OPERATING SUP	1,000.00	620.97	1,000.00	612.33	(387.67)	1,100.00	100.00
1-4-3020-4030 CLERK - SUBSCRIPTIONS	5,000.00	923.19	11,871.00	12,442.40	571.40	11,750.00	(121.00)
1-4-3020-4080 CLERK - PROMOTIONAL EXPENSES	0.00	1,462.82	0.00	0.00	0.00	1,650.00	1,650.00
1-4-3020-4140 CLERK - MILEAGE	1,000.00	1,615.42	750.00	1,009.99	259.99	1,200.00	450.00
1-4-3020-4150 CLERK - MEMBERSHIPS & ASSOCIATION	2,500.00	2,189.77	2,909.00	534.57	(2,374.43)	1,550.00	(1,359.00)
1-4-3020-4155 CLERK - PROFESSIONAL DEVELOPME	12,000.00	10,776.64	10,400.00	10,692.30	292.30	10,442.00	42.00
1-4-3020-5150 CLERK - OTHER PROFESSIONAL SERVIC	2,500.00	9,577.12	10,400.00	5,505.47	(4,894.53)	10,000.00	(400.00)
1-4-3020-5500 CLERK - CONTRACTED SERVICES	22,500.00	17,334.07	13,000.00	4,987.51	(8,012.49)	30,500.00	17,500.00
1-4-3020-6000 CLERK - EQUIPMENT RENTAL	2,500.00	384.35	2,000.00	1,537.40	(462.60)	2,000.00	0.00
Total Clerk	1,096,371.00	993,565.25	667,370.00	505,335.40	(162,034.60)	518,923.00	(148,447.00)
Corporate Management							
1-4-3025-2100 CM - SALARIES & WAGES	533,334.00	553,096.91	703,349.00	633,161.89	(70,187.11)	701,252.00	(2,097.00)
1-4-3025-2140 CM - OVERTIME	0.00	1,285.24	0.00	1,042.33	1,042.33	0.00	0.00
1-4-3025-2200 CM - EMPLOYER BENEFITS	160,998.00	132,127.54	182,325.00	187,968.04	5,643.04	213,178.00	30,853.00

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						ACTUAL VARIANCE	VARIANCE	
General Fund								
1-4-3025-3210	CM - GRANT TO NHL/NHA COMMITTEE	42,987.00	42,986.43	10,000.00	10,000.00	0.00	10,000.00	0.00
1-4-3025-3220	CM - GRANT TO HERITAGE RENFREW (M	0.00	0.00	0.00	0.00	0.00	10,000.00	10,000.00
1-4-3025-3250	CM - GRANT TO SUNSHINE COACH	0.00	0.00	0.00	0.00	0.00	15,000.00	15,000.00
1-4-3025-3260	CM - GRANT TO GOLDEN AGE ACTIVITY	0.00	0.00	0.00	0.00	0.00	22,795.00	22,795.00
1-4-3025-4000	CM - MATERIALS & OPERATING SUPPLIE	3,000.00	3,147.56	4,000.00	3,808.12	(191.88)	4,000.00	0.00
1-4-3025-4010	CM - OFFICE SUPPLIES	21,350.00	20,947.54	21,350.00	10,344.45	(11,005.55)	21,350.00	0.00
1-4-3025-4020	CM - PRE-PRINTED FORMS	0.00	660.22	0.00	449.52	449.52	0.00	0.00
1-4-3025-4050	CM - POSTAGE & SHIPPING	15,050.00	12,523.98	40,000.00	32,467.86	(7,532.14)	39,000.00	(1,000.00)
1-4-3025-4070	CM - ADVERTISING	44,800.00	45,374.21	10,000.00	6,043.86	(3,956.14)	10,000.00	0.00
1-4-3025-4080	CM - PROMOTIONAL EXPENSES	20,000.00	14,117.70	12,000.00	4,797.11	(7,202.89)	12,000.00	0.00
1-4-3025-4095	CM - GRANTS TO OTHER ORGANIZATIOI	35,000.00	35,160.00	35,000.00	21,708.00	(13,292.00)	35,000.00	0.00
1-4-3025-4110	CM - UNIFORMS	640.00	0.00	1,000.00	0.00	(1,000.00)	0.00	(1,000.00)
1-4-3025-4135	CM - MEALS	0.00	0.00	0.00	207.39	207.39	0.00	0.00
1-4-3025-4140	CM - MILEAGE	0.00	0.00	0.00	299.00	299.00	400.00	400.00
1-4-3025-4150	CM - MEMBERSHIPS & ASSOCIATIONS	500.00	0.00	500.00	836.21	336.21	3,400.00	2,900.00
1-4-3025-4155	CM - PROFESSIONAL DEVELOPMENT	0.00	0.00	2,000.00	2,363.31	363.31	14,250.00	12,250.00
1-4-3025-4240	CM - JANITORIAL SUPPLIES	4,000.00	2,712.42	3,000.00	2,132.69	(867.31)	3,000.00	0.00
1-4-3025-4600	CM - HYDRO	20,000.00	16,609.31	18,000.00	13,196.89	(4,803.11)	18,000.00	0.00
1-4-3025-4610	CM - HEAT	8,400.00	5,986.52	8,000.00	6,179.28	(1,820.72)	8,000.00	0.00
1-4-3025-4630	CM - WATER & WASTEWATER	4,000.00	2,410.23	3,000.00	2,554.28	(445.72)	3,000.00	0.00
1-4-3025-4640	CM - PROPERTY TAXES	3,500.00	27,973.28	31,000.00	32,413.76	1,413.76	33,000.00	2,000.00
1-4-3025-4650	CM - TELEPHONE	35,980.00	20,660.96	25,000.00	20,925.19	(4,074.81)	25,000.00	0.00
1-4-3025-5100	CM - LEGAL	5,000.00	6,883.85	260,000.00	37,006.15	(222,993.85)	30,000.00	(230,000.00)
1-4-3025-5150	CM - OTHER PROFESSIONAL SERVICES	25,000.00	6,839.85	25,000.00	59,577.89	34,577.89	25,000.00	0.00
1-4-3025-5500	CM - CONTRACTED SERVICES	160,129.00	179,129.95	80,000.00	21,297.73	(58,702.27)	80,000.00	0.00
1-4-3025-5550	CM - EQUIPMENT REPAIRS & MAINTENA	1,000.00	1,300.73	1,000.00	2,517.36	1,517.36	2,500.00	1,500.00
1-4-3025-5560	CM - BUILDING REPAIRS & MAINTENANC	5,000.00	8,655.19	5,000.00	8,041.46	3,041.46	9,000.00	4,000.00
1-4-3025-5890	CM - RECOVERABLE CONTRACTED SER	50,000.00	120,908.47	0.00	0.00	0.00	0.00	0.00
1-4-3025-5895	CM - TAX SALE FEES - RECOVERABLE	0.00	1,768.45	2,000.00	7,191.32	5,191.32	2,000.00	0.00
Total Corporate Management		1,199,668.00	1,263,266.54	1,482,524.00	1,128,531.09	(353,992.91)	1,350,125.00	(132,399.00)
Finance								
1-4-3030-3000	FIN - INTERNAL DEBT PRINCIPAL	60,000.00	91,640.00	174,131.00	174,131.31	0.31	174,131.00	0.00
1-4-3030-3010	FIN - DEBENTURES PRINCIPAL	438,284.00	166,952.44	0.00	88,726.46	88,726.46	0.00	0.00
1-4-3030-3100	FIN - INTERNAL DEBT INTEREST	6,608.00	9,930.49	2,848.00	3,322.18	474.18	2,373.00	(475.00)
1-4-3030-3110	FIN - DEBENTURES INTEREST	774,032.00	956,009.94	122,710.00	231,610.70	108,900.70	123,186.00	476.00
1-4-3030-4000	FIN - MATERIALS & OPERATING SUPPLIE	14,500.00	12,651.94	15,000.00	7,682.03	(7,317.97)	15,000.00	0.00
1-4-3030-4125	FIN - BANK INTEREST & SERVICE CHAR	18,000.00	18,696.88	18,000.00	20,875.91	2,875.91	18,000.00	0.00
1-4-3030-4140	FIN - TRAVEL EXPENSE	750.00	208.68	500.00	0.00	(500.00)	500.00	0.00
1-4-3030-4150	FIN - MEMBERSHIPS & ASSOCIATIONS	1,000.00	760.86	1,000.00	703.41	(296.59)	1,000.00	0.00
1-4-3030-4155	FIN - PROFESSIONAL DEVELOPMENT	8,500.00	4,956.30	5,000.00	1,112.44	(3,887.56)	5,000.00	0.00
1-4-3030-4550	FIN - INSURANCE ALLOWANCE	25,000.00	6,744.35	25,000.00	18,409.82	(6,590.18)	25,000.00	0.00
1-4-3030-4560	FIN - PENNY ROUNDING	0.00	5.46	0.00	146.42	146.42	0.00	0.00
1-4-3030-4700	FIN - INSURANCE	70,000.00	69,885.21	75,000.00	97,085.34	22,085.34	98,000.00	23,000.00
1-4-3030-4775	FIN - WSIB SCHEDULE 2 CLAIMS	0.00	83,000.00	0.00	20,000.00	20,000.00	50,000.00	50,000.00

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	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-3030-4950 CM - SUSPENSE	0.00	0.00	0.00	13,206.46	13,206.46	0.00	0.00
1-4-3030-5100 FIN - LEGAL FEES	0.00	8,206.41	10,000.00	1,122.41	(8,877.59)	0.00	(10,000.00)
1-4-3030-5110 FIN - AUDIT & ACCOUNTING	55,000.00	152.64	55,000.00	0.00	(55,000.00)	60,000.00	5,000.00
1-4-3030-5500 FIN - CONTRACTED SERVICES	0.00	2,100.72	0.00	0.00	0.00	0.00	0.00
1-4-3030-6000 FIN - EQUIPMENT RENTAL	12,000.00	12,027.19	15,000.00	8,034.30	(6,965.70)	15,000.00	0.00
Total Finance	1,483,674.00	1,443,929.51	519,189.00	686,169.19	166,980.19	587,190.00	68,001.00
Information Technology (IT)							
1-4-3035-4155 IT - PROFESSIONAL DEVELOPMENT	4,000.00	457.92	0.00	0.00	0.00	0.00	0.00
1-4-3035-4230 IT - SOFTWARE	34,000.00	14,430.68	101,000.00	135,107.66	34,107.66	130,000.00	29,000.00
1-4-3035-4480 IT - SUPPLIES - EQUIPMENT	27,000.00	15,761.65	20,000.00	30,193.03	10,193.03	30,000.00	10,000.00
1-4-3035-4485 IT - SUPPLIES - SOFTWARE	5,000.00	4,506.07	5,000.00	695.99	(4,304.01)	4,000.00	(1,000.00)
1-4-3035-5420 IT - INTERNET SERVICES	1,200.00	732.00	800.00	610.00	(190.00)	1,000.00	200.00
1-4-3035-5500 IT - CONTRACTED SERVICES	100,000.00	101,854.37	100,000.00	81,477.64	(18,522.36)	95,000.00	(5,000.00)
Total Information Technology (IT)	171,200.00	137,742.69	226,800.00	248,084.32	21,284.32	260,000.00	33,200.00
Corporate Communication							
1-4-3040-4000 CC - MATERIALS & OPERATING SUPPLIE	0.00	0.00	2,000.00	0.00	(2,000.00)	2,500.00	500.00
1-4-3040-4030 CC - SUBSCRIPTIONS	0.00	0.00	0.00	0.00	0.00	2,000.00	2,000.00
1-4-3040-4070 CC - ADVERTISING	0.00	0.00	42,800.00	21,397.96	(21,402.04)	29,916.00	(12,884.00)
1-4-3040-4080 CC - PROMOTIONAL EXPENSES	0.00	0.00	0.00	0.00	0.00	2,500.00	2,500.00
1-4-3040-4600 CC - DIGITAL SIGNAGE HYDRO	3,000.00	2,315.70	2,350.00	2,296.26	(53.74)	3,160.00	810.00
1-4-3040-4750 CC - SPECIAL EVENTS	0.00	0.00	0.00	0.00	0.00	1,000.00	1,000.00
1-4-3040-5500 CC - CONTRACTED SERVICES	0.00	0.00	22,000.00	8,318.90	(13,681.10)	15,000.00	(7,000.00)
Total Corporate Communication	3,000.00	2,315.70	69,150.00	32,013.12	(37,136.88)	56,076.00	(13,074.00)
Reserves Transfers To/From							
1-4-3300-7505 TR TO - CCBF RESERVE	0.00	0.00	268,224.00	0.00	(268,224.00)	268,224.00	0.00
1-4-3300-7515 TR TO - OCIF RESERVE	0.00	0.00	1,661,164.00	0.00	(1,661,164.00)	1,696,162.00	34,998.00
1-4-3300-7520 TR TO - PARKING LOT RESERVE	0.00	0.00	11,200.00	0.00	(11,200.00)	11,760.00	560.00
1-4-3300-7530 TR TO - PROVINCIAL GAS TAX RESERVE	271,150.00	260,000.00	245,313.00	279,190.59	33,877.59	250,000.00	4,687.00
1-4-3300-7605 TR TO - CAPITAL REINVESTMENT	0.00	0.00	387,520.00	0.00	(387,520.00)	70,000.00	(317,520.00)
1-4-3300-7615 TR TO - ELECTION RESERVE	10,000.00	10,000.00	10,000.00	0.00	(10,000.00)	10,500.00	500.00
1-4-3300-7625 TR TO - EQUIPMENT RESERVE	1,687,700.00	1,687,700.00	91,400.00	0.00	(91,400.00)	95,970.00	4,570.00
1-4-3300-7630 TR TO - FACILITIES RESERVE	223,697.00	223,697.00	305,000.00	0.00	(305,000.00)	320,250.00	15,250.00
1-4-3300-7640 TR TO - LANDFILL RESERVE	50,000.00	50,000.00	50,000.00	0.00	(50,000.00)	75,000.00	25,000.00
1-4-3300-7650 TR TO - ROADS INFRASTRUCTURE RESI	0.00	0.00	1,192,800.00	0.00	(1,192,800.00)	1,252,440.00	59,640.00
1-4-3300-7665 TR TO - TRAIL RESERVE	0.00	0.00	8,300.00	0.00	(8,300.00)	8,715.00	415.00
1-4-3300-7670 TR TO - VEHICLE RESERVE	0.00	0.00	201,000.00	0.00	(201,000.00)	211,050.00	10,050.00
Total Reserves Transfers To/From	2,242,547.00	2,231,397.00	4,431,921.00	279,190.59	(4,152,730.41)	4,270,071.00	(161,850.00)
Emergency Planning							
1-4-3400-2100 EMERG - SALARIES & WAGES	29,099.00	29,037.73	25,406.00	16,232.42	(9,173.58)	22,474.00	(2,932.00)
1-4-3400-2140 EMERG - OVERTIME	0.00	594.47	0.00	263.43	263.43	0.00	0.00

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2026 DRAFT OPERATING BUDGET		2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
						ACTUAL VARIANCE		VARIANCE
General Fund								
1-4-3400-2200	EMERG - EMPLOYER BENEFITS	8,929.00	8,989.36	7,543.00	5,237.50	(2,305.50)	6,662.00	(881.00)
1-4-3400-4020	EMERG - PRINTING	500.00	0.00	500.00	0.00	(500.00)	500.00	0.00
1-4-3400-4115	EMERG - STAFF TRAINING	2,000.00	659.01	1,000.00	0.00	(1,000.00)	1,000.00	0.00
1-4-3400-4140	EMERG - MILEAGE	600.00	0.00	600.00	72.62	(527.38)	600.00	0.00
1-4-3400-4150	EMERG - MEMBERSHIPS & ASSOCIATIOI	500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-3400-4650	EMERG - TELEPHONE	750.00	319.79	500.00	266.40	(233.60)	500.00	0.00
Total Emergency Planning		42,378.00	39,600.36	35,549.00	22,072.37	(13,476.63)	31,736.00	(3,813.00)
Special Events								
1-4-3500-2100	SE - SALARIES & WAGES	0.00	413.60	0.00	0.00	0.00	0.00	0.00
1-4-3500-2200	SE - EMPLOYER BENEFITS	0.00	90.79	0.00	0.00	0.00	0.00	0.00
1-4-3500-4000	SE - MATERIALS & OPERATING SUPPLIE	0.00	0.00	0.00	1,303.15	1,303.15	0.00	0.00
1-4-3500-4080	SE - PROMOTIONAL EXPENSES	0.00	0.00	0.00	543.40	543.40	0.00	0.00
1-4-3500-5500	SE - CONTRACTED SERVICES	0.00	1,211.58	51,500.00	43,872.87	(7,627.13)	51,500.00	0.00
Total Special Events		0.00	1,715.97	51,500.00	45,719.42	(5,780.58)	51,500.00	0.00
Income Property								
1-4-3600-2100	FACILITIES - SALARIES & WAGES	85,299.00	51,454.80	53,164.00	37,689.07	(15,474.93)	57,084.00	3,920.00
1-4-3600-2140	FACILITIES - OVERTIME	0.00	(12.33)	0.00	149.14	149.14	0.00	0.00
1-4-3600-2200	FACILITIES - EMPLOYER BENEFITS	27,274.00	15,928.04	17,410.00	9,709.18	(7,700.82)	19,005.00	1,595.00
1-4-3600-4000	FACILITIES - MAT & OP SUPPLIES	1,000.00	2,619.56	2,500.00	432.69	(2,067.31)	2,500.00	0.00
1-4-3600-4600	FACILITIES - HYDRO	95,000.00	89,230.75	90,500.00	79,331.30	(11,168.70)	95,000.00	4,500.00
1-4-3600-4610	FACILITIES - HEAT	145,000.00	104,729.50	120,000.00	85,113.42	(34,886.58)	125,000.00	5,000.00
1-4-3600-4630	FACILITIES - WATER & WASTEWATER	6,500.00	9,582.13	10,000.00	4,439.74	(5,560.26)	7,500.00	(2,500.00)
1-4-3600-4640	FACILITIES - PROPERTY TAXES	92,000.00	100,189.58	118,000.00	106,264.44	(11,735.56)	147,000.00	29,000.00
1-4-3600-4700	FACILITIES - INSURANCE	125,500.00	120,404.13	125,000.00	133,258.86	8,258.86	135,000.00	10,000.00
1-4-3600-5150	FACILITIES - OTHER PROF SERVICES	8,000.00	5,531.67	18,000.00	0.00	(18,000.00)	10,000.00	(8,000.00)
1-4-3600-5500	FACILITIES - CONTRACTED SERVICES	45,000.00	94,863.07	60,000.00	59,876.55	(123.45)	70,000.00	10,000.00
1-4-3600-5560	FACILITIES - BUILDING REP & MAIN	90,000.00	55,961.65	70,000.00	15,988.00	(54,012.00)	95,000.00	25,000.00
Total Income Property		720,573.00	650,482.55	684,574.00	532,252.39	(152,321.61)	763,089.00	78,515.00
Taxation								
1-4-3700-4505	PT - WRITE OFFS	0.00	128,600.07	0.00	0.00	0.00	0.00	0.00
Total Taxation		0.00	128,600.07	0.00	0.00	0.00	0.00	0.00
Fire								
1-4-4010-2100	FIRE - SALARIES & WAGES	1,268,881.00	1,205,264.51	1,338,491.00	816,016.31	(522,474.69)	1,420,608.00	82,117.00
1-4-4010-2140	FIRE - OVERTIME	70,000.00	77,459.94	70,000.00	66,902.50	(3,097.50)	70,000.00	0.00
1-4-4010-2145	FIRE - STANDBY	8,000.00	7,140.00	8,000.00	4,720.00	(3,280.00)	8,000.00	0.00
1-4-4010-2200	FIRE - EMPLOYER BENEFITS	366,871.00	357,607.50	392,036.00	275,855.06	(116,180.94)	420,514.00	28,478.00
1-4-4010-4000	FIRE - MATERIALS & OPERATING SUPPL	1,700.00	1,093.41	1,500.00	7,635.90	6,135.90	1,500.00	0.00
1-4-4010-4020	FIRE - PRE-PRINTED FORMS	500.00	1,788.29	700.00	362.71	(337.29)	700.00	0.00
1-4-4010-4080	FIRE - PROMOTIONAL EXPENSES	1,400.00	1,222.41	1,400.00	924.22	(475.78)	1,400.00	0.00
1-4-4010-4100	FIRE - SAFETY WEAR & SUPPLIES	10,500.00	3,092.13	8,000.00	818.93	(7,181.07)	8,000.00	0.00

OPERATING BUDGET



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2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-4010-4110 FIRE - UNIFORMS	11,000.00	8,153.36	11,000.00	4,909.32	(6,090.68)	11,000.00	0.00
1-4-4010-4140 FIRE - MILEAGE	1,700.00	1,931.19	1,700.00	174.44	(1,525.56)	1,700.00	0.00
1-4-4010-4150 FIRE - MEMBERSHIPS	900.00	374.75	900.00	404.84	(495.16)	900.00	0.00
1-4-4010-4155 FIRE - PROFESSIONAL DEVELOPMENT	19,000.00	9,481.35	22,000.00	6,644.82	(15,355.18)	22,000.00	0.00
1-4-4010-4160 FIRE - FIRE PREVENTION	4,000.00	2,918.18	4,000.00	4,987.25	987.25	4,000.00	0.00
1-4-4010-4440 FIRE - FUEL	10,700.00	7,192.09	10,700.00	3,352.62	(7,347.38)	10,700.00	0.00
1-4-4010-4480 FIRE - SUPPLIES - EQUIPMENT	33,900.00	18,449.17	30,000.00	9,649.27	(20,350.73)	47,000.00	17,000.00
1-4-4010-4600 FIRE - HYDRO	2,700.00	2,749.50	2,700.00	2,475.38	(224.62)	2,800.00	100.00
1-4-4010-4610 FIRE - HEAT	7,000.00	5,026.05	6,200.00	4,220.25	(1,979.75)	6,200.00	0.00
1-4-4010-4630 FIRE - WATER & WASTEWATER	5,000.00	7,414.00	6,100.00	4,210.50	(1,889.50)	7,500.00	1,400.00
1-4-4010-4700 FIRE - INSURANCE	25,000.00	23,221.32	25,000.00	26,570.72	1,570.72	27,000.00	2,000.00
1-4-4010-5150 FIRE - OTHER PROFESSIONAL SERVICE	0.00	7,123.20	0.00	0.00	0.00	0.00	0.00
1-4-4010-5500 FIRE - CONTRACTED SERVICES	72,500.00	39,536.06	72,500.00	58,124.07	(14,375.93)	72,500.00	0.00
1-4-4010-5550 FIRE - EQUIPMENT REPAIRS & MAINTEN	10,300.00	8,694.93	10,300.00	8,656.08	(1,643.92)	10,300.00	0.00
1-4-4010-5555 FIRE - VEHICLES REPAIRS & MAINTENAI	7,000.00	3,792.11	7,000.00	12,162.23	5,162.23	9,000.00	2,000.00
1-4-4010-5560 FIRE - BUILDING REPAIRS & MAINTENAN	10,000.00	7,577.82	10,000.00	798.05	(9,201.95)	10,000.00	0.00
Total Fire	1,948,552.00	1,808,303.27	2,040,227.00	1,320,575.47	(719,651.53)	2,173,322.00	133,095.00
OPP							
1-4-4020-2165 OPP - SEVERANCE	0.00	0.00	5,287.00	0.00	(5,287.00)	5,287.00	0.00
1-4-4020-5610 OPP - CONTRACTED POLICING	1,834,979.00	1,830,357.22	1,891,412.00	1,583,883.06	(307,528.94)	2,297,920.00	406,508.00
Total OPP	1,834,979.00	1,830,357.22	1,896,699.00	1,583,883.06	(312,815.94)	2,303,207.00	406,508.00
South Ottawa Valley Detachment Board							
1-4-4025-2100 PSB - SALARIES & WAGES	278,700.00	223,545.00	0.00	1,200.00	1,200.00	13,800.00	13,800.00
1-4-4025-2200 PSB - EMPLOYER BENEFITS	850.00	801.34	0.00	266.83	266.83	346.00	346.00
1-4-4025-4000 PSB - MATERIALS & SUPPLIES	10,000.00	17,417.90	0.00	0.00	0.00	0.00	0.00
1-4-4025-4010 PSB - OFFICE SUPPLIES	10,800.00	5,792.73	0.00	0.00	0.00	0.00	0.00
1-4-4025-4050 PSB - POSTAGE & SHIPPING	500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-4025-4070 PSB - ADVERTISING	0.00	4,388.40	0.00	0.00	0.00	0.00	0.00
1-4-4025-4080 PSB - PROMOTIONAL EXPENSES	19,500.00	46,602.69	0.00	0.00	0.00	0.00	0.00
1-4-4025-4140 PSB - MILEAGE	0.00	1,855.97	0.00	3,305.54	3,305.54	0.00	0.00
1-4-4025-4150 PSB - MEMBERSHIPS & ASSOCIATIONS	1,300.00	1,351.60	0.00	4,645.97	4,645.97	0.00	0.00
1-4-4025-4155 PSB - PROFESSIONAL DEVELOPMENT	45,500.00	148,877.32	0.00	0.00	0.00	0.00	0.00
1-4-4025-4480 PSB - SUPPLIES - EQUIPMENT	0.00	287,160.44	18,000.00	0.00	(18,000.00)	0.00	(18,000.00)
1-4-4025-5500 PSB - CONTRACTED SERVICES	4,000.00	330,283.47	116,378.00	12,411.79	(103,966.21)	18,000.00	(98,378.00)
1-4-4025-6030 PSB - FACILITY RENTAL	40,000.00	36,021.24	0.00	0.00	0.00	0.00	0.00
Total South Ottawa Valley Detachment B	411,150.00	1,104,098.10	134,378.00	21,830.13	(112,547.87)	32,146.00	(102,232.00)
Protective Inspection and Control							
1-4-4030-2100 PROTECT - SALARIES & WAGES	187,752.00	171,278.95	173,578.00	121,049.56	(52,528.44)	186,547.00	12,969.00
1-4-4030-2140 PROTECT - OVERTIME	0.00	594.47	0.00	328.33	328.33	0.00	0.00
1-4-4030-2145 PROTECT - STANDBY	0.00	0.00	0.00	640.00	640.00	0.00	0.00
1-4-4030-2200 PROTECT - EMPLOYER BENEFITS	52,173.00	42,486.40	44,118.00	28,197.21	(15,920.79)	47,684.00	3,566.00

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2026 DRAFT OPERATING BUDGET		2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
						ACTUAL VARIANCE		VARIANCE
General Fund								
1-4-4030-4000	PROTECT - MATERIALS & OPERATING S	1,500.00	3,334.74	2,000.00	1,027.81	(972.19)	2,000.00	0.00
1-4-4030-4110	PROTECT - UNIFORMS	4,500.00	2,707.10	3,000.00	974.78	(2,025.22)	2,000.00	(1,000.00)
1-4-4030-4155	PROTECT - PROFESSIONAL DEVELOPMI	3,000.00	3,190.30	1,500.00	558.65	(941.35)	1,500.00	0.00
1-4-4030-4440	PROTECT - FUEL	2,500.00	2,619.22	2,700.00	1,732.80	(967.20)	2,700.00	0.00
1-4-4030-4480	PROTECT - SUPPLIES - EQUIPMENT	1,200.00	691.68	1,000.00	12.15	(987.85)	1,000.00	0.00
1-4-4030-4725	PROTECT - LICENCES & PERMITS	420.00	411.13	420.00	0.00	(420.00)	420.00	0.00
1-4-4030-5150	PROTECT - OTHER PROFESSIONAL SER	1,000.00	369.39	1,000.00	229.74	(770.26)	1,000.00	0.00
1-4-4030-5500	PROTECT - CONTRACED SERVICES	5,000.00	165.26	4,000.00	259.71	(3,740.29)	4,000.00	0.00
1-4-4030-5550	PROTECT - EQUIPMENT REPAIRS & MAII	1,500.00	0.00	1,000.00	150.03	(849.97)	1,000.00	0.00
1-4-4030-5555	PROTECT - VEHICLE REPAIRS & MAINTEN	3,500.00	1,709.49	5,000.00	461.57	(4,538.43)	5,000.00	0.00
1-4-4030-5560	PROTECT - POUND REPAIRS & MAINTEN	5,000.00	484.82	2,500.00	257.03	(2,242.97)	2,500.00	0.00
Total Protective Inspection and Contro		269,045.00	230,042.95	241,816.00	155,879.37	(85,936.63)	257,351.00	15,535.00
Building Permit and Inspection Service								
1-4-4100-2100	BUILD - SALARIES & WAGES	166,434.00	167,203.05	176,453.00	112,810.25	(63,642.75)	191,287.00	14,834.00
1-4-4100-2140	BUILD - OVERTIME	0.00	200.82	0.00	(148.06)	(148.06)	0.00	0.00
1-4-4100-2200	BUILD - EMPLOYER BENEFITS	50,233.00	50,950.14	53,359.00	37,106.08	(16,252.92)	58,578.00	5,219.00
1-4-4100-4000	BUILD - MATERIALS & OPERATING SUPP	2,500.00	836.94	1,500.00	906.02	(593.98)	1,500.00	0.00
1-4-4100-4030	BUILD - SUBSCRIPTIONS	1,000.00	616.82	1,000.00	175.61	(824.39)	1,000.00	0.00
1-4-4100-4110	BUILD - UNIFORMS	1,280.00	180.09	1,280.00	386.53	(893.47)	1,280.00	0.00
1-4-4100-4140	BUILD - MILEAGE	1,500.00	3,053.21	3,500.00	2,079.98	(1,420.02)	3,500.00	0.00
1-4-4100-4155	BUILD - PROFESSIONAL DEVELOPMENT	7,500.00	6,850.62	9,000.00	8,445.89	(554.11)	9,000.00	0.00
1-4-4100-4230	BUILD - SOFTWARE	0.00	0.00	5,300.00	5,807.80	507.80	5,300.00	0.00
1-4-4100-5500	BUILD - CONTRACTED SERVICES	9,000.00	4,884.60	2,000.00	522.29	(1,477.71)	2,000.00	0.00
1-4-4100-5550	BUILD - EQUIP REPAIRS & MAINTENANC	0.00	0.00	0.00	170.11	170.11	0.00	0.00
Total Building Permit and Inspection S		239,447.00	234,776.29	253,392.00	168,262.50	(85,129.50)	273,445.00	20,053.00
Property Standards								
1-4-4150-4000	PS - MATERIALS & OPERATING SUPPLIE	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Property Standards		1,500.00	0.00	0.00	0.00	0.00	0.00	0.00
Public Works Administration								
1-4-4300-2100	PW - SALARIES & WAGES	445,533.00	510,479.92	1,130,657.00	300,637.47	(830,019.53)	1,177,653.00	46,996.00
1-4-4300-2140	PW - OVERTIME	10,000.00	(17,032.52)	0.00	(16,706.68)	(16,706.68)	0.00	0.00
1-4-4300-2145	PW - STANDBY	16,640.00	15,792.00	0.00	9,184.00	9,184.00	0.00	0.00
1-4-4300-2200	PW - EMPLOYER BENEFITS	194,380.00	223,681.61	333,821.00	142,505.15	(191,315.85)	350,957.00	17,136.00
1-4-4300-3000	PW - INTERNAL DEBT PRINCIPAL	0.00	0.00	90,962.00	90,962.12	0.12	90,962.00	0.00
1-4-4300-3010	PW - DEBENTURES PRINCIPAL	0.00	0.00	169,682.00	0.00	(169,682.00)	173,046.00	3,364.00
1-4-4300-3110	PW - DEBENTURE INTEREST	0.00	0.00	242,456.00	101,497.83	(140,958.17)	226,620.00	(15,836.00)
1-4-4300-4000	PW - MATERIALS & OPERATING SUPPLIE	28,500.00	24,200.10	28,500.00	8,019.14	(20,480.86)	28,500.00	0.00
1-4-4300-4030	PW - SUBSCRIPTIONS	300.00	0.00	0.00	61.06	61.06	0.00	0.00
1-4-4300-4080	PW - PROMOTIONAL EXPENSES	0.00	443.83	600.00	256.49	(343.51)	600.00	0.00
1-4-4300-4100	PW - SAFETY WEAR & SUPPLIES	0.00	2,836.65	945.00	879.92	(65.08)	1,000.00	55.00
1-4-4300-4110	PW - UNIFORMS	11,600.00	9,250.96	11,600.00	7,196.80	(4,403.20)	12,000.00	400.00

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2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-4300-4140 PW - TRAVEL EXPENSE	1,000.00	1,391.59	1,500.00	1,913.31	413.31	1,500.00	0.00
1-4-4300-4150 PW - MEMBERSHIPS & ASSOCIATIONS	2,500.00	3,216.37	3,500.00	2,871.11	(628.89)	3,500.00	0.00
1-4-4300-4155 PW - PROFESSIONAL DEVELOPMENT	10,000.00	9,715.94	20,000.00	20,851.82	851.82	20,000.00	0.00
1-4-4300-4230 PW - COMPUTER SOFTWARE	0.00	0.00	6,000.00	0.00	(6,000.00)	0.00	(6,000.00)
1-4-4300-4240 PW - JANITORIAL SUPPLIES	1,400.00	3,342.83	2,500.00	2,123.72	(376.28)	3,000.00	500.00
1-4-4300-4440 PW - FUEL	2,000.00	3,279.37	3,500.00	574.97	(2,925.03)	0.00	(3,500.00)
1-4-4300-4600 PW - HYDRO	7,000.00	6,472.44	7,000.00	6,457.30	(542.70)	7,000.00	0.00
1-4-4300-4610 PW - HEAT	13,000.00	8,296.93	10,000.00	8,398.53	(1,601.47)	10,000.00	0.00
1-4-4300-4700 PW - INSURANCE	106,025.00	93,989.70	100,000.00	103,662.34	3,662.34	105,000.00	5,000.00
1-4-4300-4950 PW - CLEARING ACCOUNT	0.00	11,951.98	0.00	53.15	53.15	0.00	0.00
1-4-4300-5150 PW - OTHER PROFESSIONAL SERVICES	20,000.00	32,102.56	20,000.00	2,722.69	(17,277.31)	20,000.00	0.00
1-4-4300-5500 PW - CONTRACTED SERVICES	52,000.00	59,661.65	52,000.00	22,075.39	(29,924.61)	20,000.00	(32,000.00)
1-4-4300-5550 PW - EQUIPMENT - REPAIRS & MAINTEN	10,000.00	4,816.43	5,000.00	366.93	(4,633.07)	5,000.00	0.00
1-4-4300-5560 PW - BUILDING - REPAIRS & MAINTENAN	15,000.00	9,212.43	10,000.00	8,983.40	(1,016.60)	10,000.00	0.00
1-4-4300-6000 PW - EQUIPMENT RENTAL	5,000.00	4,968.50	5,000.00	2,553.94	(2,446.06)	5,000.00	0.00
Total Public Works Administration	951,878.00	1,022,071.27	2,255,223.00	828,101.90	(1,427,121.10)	2,271,338.00	16,115.00
Vehicles & Equipment							
1-4-4305-2100 VEH & EQUIP - SALARIES & WAGES	72,803.00	55,519.54	0.00	33,239.52	33,239.52	0.00	0.00
1-4-4305-2140 VEH & EQUIP - OVERTIME	0.00	175.86	0.00	1,501.35	1,501.35	0.00	0.00
1-4-4305-2200 VEH & EQUIP - EMPLOYER BENEFIT CO	0.00	258.88	0.00	295.98	295.98	0.00	0.00
1-4-4305-4430 VEH & EQUIP - PARTS & OIL	135,200.00	114,924.29	135,200.00	144,528.77	9,328.77	121,670.00	(13,530.00)
1-4-4305-4440 VEH & EQUIP - FUEL	144,200.00	94,318.54	144,200.00	83,007.15	(61,192.85)	111,874.00	(32,326.00)
1-4-4305-4745 VEH & EQUIP - VEHICLE LICENCE	11,250.00	9,658.25	11,250.00	10,465.00	(785.00)	12,000.00	750.00
1-4-4305-5550 VEH & EQUIP - EQUIP REPAIRS & MAIN	6,500.00	7,844.70	6,500.00	8,554.84	2,054.84	0.00	(6,500.00)
Total Vehicles & Equipment	369,953.00	282,700.06	297,150.00	281,592.61	(15,557.39)	245,544.00	(51,606.00)
Asphalt - Patch, Spray							
1-4-4310-2100 ASPHALT - PATCHING - SALARIES & WA	55,230.00	82,808.91	0.00	53,404.46	53,404.46	0.00	0.00
1-4-4310-2140 ASPHALT - PATCHING - OVERTIME	0.00	495.05	0.00	259.54	259.54	0.00	0.00
1-4-4310-4000 ASPHALT - PATCHING - MAT & OP SUPPI	25,000.00	19,625.74	25,000.00	24,753.36	(246.64)	25,000.00	0.00
1-4-4310-5500 ASPHALT - PATCHING - CONTRACTED S	3,000.00	0.00	3,000.00	31,281.02	28,281.02	85,000.00	82,000.00
Total Asphalt - Patch, Spray	83,230.00	102,929.70	28,000.00	109,698.38	81,698.38	110,000.00	82,000.00
Asphalt - Sweeping							
1-4-4315-2100 SWEEP - SALARY & WAGES	20,710.00	21,949.96	0.00	12,402.62	12,402.62	0.00	0.00
1-4-4315-2140 SWEEP - OVERTIME	0.00	96.48	0.00	89.49	89.49	0.00	0.00
Total Asphalt - Sweeping	20,710.00	22,046.44	0.00	12,492.11	12,492.11	0.00	0.00
Unpaved							
1-4-4316-2100 UNPAVED - SALARIES & WAGES	0.00	124.56	0.00	327.91	327.91	0.00	0.00
1-4-4316-2140 UNPAVED - OVERTIME	0.00	0.00	0.00	(0.75)	(0.75)	0.00	0.00
1-4-4316-4000 UNPAVED - MATERIALS & OPERATING S	1,300.00	1,401.24	1,500.00	0.00	(1,500.00)	1,500.00	0.00
1-4-4316-5500 UNPAVED - CONTRACTED SERVICES	1,000.00	0.00	1,000.00	0.00	(1,000.00)	1,000.00	0.00

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					ACTUAL VARIANCE		VARIANCE
General Fund							
Total Unpaved	2,300.00	1,525.80	2,500.00	327.16	(2,172.84)	2,500.00	0.00
Roads - Roadside Maintenance							
1-4-4325-2100 RM - SALARIES & WAGES	96,952.00	162,283.25	0.00	82,703.22	82,703.22	0.00	0.00
1-4-4325-2140 RM - OVERTIME	0.00	3,729.21	0.00	1,384.21	1,384.21	0.00	0.00
1-4-4325-2200 RM - EMPLOYER BENEFITS	26,345.00	17,677.92	0.00	10,653.04	10,653.04	0.00	0.00
1-4-4325-4000 RM - MATERIALS & OPERATING SUPPLIE	99,000.00	35,336.19	99,000.00	29,226.56	(69,773.44)	80,000.00	(19,000.00)
1-4-4325-4460 RM - SUPPLIES - LANDSCAPING	50,000.00	45,997.59	46,055.00	46,054.54	(0.46)	50,000.00	3,945.00
1-4-4325-5500 RM - CONTRACTED SERVICES	33,700.00	47,860.56	48,000.00	37,471.35	(10,528.65)	100,000.00	52,000.00
Total Roads - Roadside Maintenance	305,997.00	312,884.72	193,055.00	207,492.92	14,437.92	230,000.00	36,945.00
Bridges and Culverts							
1-4-4330-2100 B & C - SALARIES & WAGES	6,910.00	3,265.31	0.00	453.06	453.06	0.00	0.00
1-4-4330-2140 B & C - OVERTIME	0.00	0.00	0.00	(28.73)	(28.73)	0.00	0.00
1-4-4330-2200 B & C - EMPLOYER BENEFITS	2,060.00	953.99	0.00	131.06	131.06	0.00	0.00
1-4-4330-4000 B & C - MATERIALS & OPERATING SUPPI	1,500.00	512.36	1,500.00	164.16	(1,335.84)	1,500.00	0.00
1-4-4330-4600 B & C - HYRDO	1,500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-4330-5500 B & C - CONTRACTED SERVICES	3,000.00	9,072.12	5,000.00	0.00	(5,000.00)	5,000.00	0.00
Total Bridges and Culverts	14,970.00	13,803.78	6,500.00	719.55	(5,780.45)	6,500.00	0.00
Roads - Traffic Operations							
1-4-4335-2100 TRAFFIC OP - SALARIES & WAGES	18,120.00	16,884.75	0.00	4,252.84	4,252.84	0.00	0.00
1-4-4335-2140 TRAFFIC OP - OVERTIME	0.00	489.72	0.00	111.61	111.61	0.00	0.00
1-4-4335-2200 TRAFFIC OP - EMPLOYER BENEFITS	5,410.00	4,484.90	0.00	1,196.29	1,196.29	0.00	0.00
1-4-4335-4000 TRAFFIC OP - MAT & OP SUPPLIES	5,000.00	4,806.23	5,000.00	3,550.77	(1,449.23)	8,000.00	3,000.00
1-4-4335-4450 TRAFFIC OP - TOOLS & SUPPLIES	1,000.00	0.00	300.00	0.00	(300.00)	300.00	0.00
1-4-4335-4600 TRAFFIC OP - HYDRO	6,900.00	6,229.18	6,900.00	5,295.88	(1,604.12)	6,900.00	0.00
1-4-4335-5500 TRAFFIC OP - CONTRACTED SERVICES	40,000.00	19,413.35	27,000.00	15,264.20	(11,735.80)	27,000.00	0.00
Total Roads - Traffic Operations	76,430.00	52,308.13	39,200.00	29,671.59	(9,528.41)	42,200.00	3,000.00
Winter Control - Snowplowing							
1-4-4350-2100 WC - SNOWPLOW - SALARIES & WAGES	38,050.00	13,355.23	0.00	20,675.83	20,675.83	0.00	0.00
1-4-4350-2140 WC - SNOWPLOW - OVERTIME	0.00	9,307.99	0.00	18,235.01	18,235.01	0.00	0.00
1-4-4350-2200 WC - SNOWPLOW - EMPLOYER BENEFIT	11,370.00	3,718.26	0.00	7,004.07	7,004.07	0.00	0.00
1-4-4350-4000 WC - SNOWPLOW - MAT & OP SU	500.00	101.75	500.00	0.00	(500.00)	500.00	0.00
Total Winter Control - Snowplowing	49,920.00	26,483.23	500.00	45,914.91	45,414.91	500.00	0.00
Winter Control - Snowremoval							
1-4-4351-2100 WC - SNOW REM - SALARIES & WAGES	57,840.00	33,845.92	0.00	44,649.17	44,649.17	0.00	0.00
1-4-4351-2140 WC - SNOW REM - OVERTIME	0.00	1,962.82	0.00	10,601.43	10,601.43	0.00	0.00
1-4-4351-2200 WC - SNOW REM - EMPLOYER BENEFITS	17,280.00	9,973.25	0.00	12,810.37	12,810.37	0.00	0.00
1-4-4351-5500 WC - SNOW REM - CONTRACTED SERVI	150,000.00	35,476.84	150,000.00	101,219.91	(48,780.09)	125,000.00	(25,000.00)
Total Winter Control - Snowremoval	225,120.00	81,258.83	150,000.00	169,280.88	19,280.88	125,000.00	(25,000.00)

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	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
Winter Control - Sanding & Salting							
1-4-4355-2100 WC - SAND & SALT - SALARIES & WAGES	15,090.00	13,305.63	0.00	12,738.39	12,738.39	0.00	0.00
1-4-4355-2140 WC - SAND & SALT - OVERTIME	0.00	7,912.88	0.00	10,012.15	10,012.15	0.00	0.00
1-4-4355-2200 WC - SAND & SALT - EMPLOYER BENEFIT	4,510.00	4,145.11	0.00	4,222.25	4,222.25	0.00	0.00
1-4-4355-4000 WC - SAND & SALT - MAT & OP SUPPLIES	290,000.00	149,947.06	290,000.00	179,845.11	(110,154.89)	210,000.00	(80,000.00)
Total Winter Control - Sanding & Salting	309,600.00	175,310.68	290,000.00	206,817.90	(83,182.10)	210,000.00	(80,000.00)
Winter Control - Snow Fence							
1-4-4356-2100 WC - SF - SALARIES & WAGES	0.00	496.40	0.00	122.06	122.06	0.00	0.00
1-4-4356-2200 WC - SF - EMPLOYER BENEFITS	0.00	156.29	0.00	26.92	26.92	0.00	0.00
1-4-4356-4000 WC - SF - MATERIALS & OPERATING SUPPLIES	100.00	0.00	0.00	0.00	0.00	500.00	500.00
Total Winter Control - Snow Fence	100.00	652.69	0.00	148.98	148.98	500.00	500.00
Winter Control - SW PL Sand salt							
1-4-4365-2100 WC SW - SALARIES & WAGES	18,890.00	15,183.35	0.00	18,010.07	18,010.07	0.00	0.00
1-4-4365-2140 WC SW - OVERTIME	0.00	4,622.13	0.00	6,706.51	6,706.51	0.00	0.00
1-4-4365-2200 WC SW - EMPLOYER BENEFITS	5,640.00	4,406.60	0.00	5,647.08	5,647.08	0.00	0.00
Total Winter Control - SW PL Sand salt	24,530.00	24,212.08	0.00	30,363.66	30,363.66	0.00	0.00
Transit - Disabled & Special Needs							
1-4-4380-3230 TRANSIT - TRANSFER TO SUNSHINE CO	0.00	0.00	0.00	0.00	0.00	250,000.00	250,000.00
Total Transit - Disabled & Special Needs	0.00	0.00	0.00	0.00	0.00	250,000.00	250,000.00
Street Lighting							
1-4-4385-3000 SL - INTERNAL DEBT PRINCIPAL	0.00	0.00	60,000.00	60,000.00	0.00	60,000.00	0.00
1-4-4385-3100 SL - INTERNAL DEBT INTEREST	0.00	0.00	5,708.00	5,708.31	0.31	4,800.00	(908.00)
1-4-4385-4600 SL - HYDRO	70,000.00	74,045.90	78,000.00	63,524.96	(14,475.04)	78,000.00	0.00
1-4-4385-5500 SL - CONTRACTED SERVICES	30,000.00	41,193.20	30,000.00	47,135.82	17,135.82	55,000.00	25,000.00
Total Street Lighting	100,000.00	115,239.10	173,708.00	176,369.09	2,661.09	197,800.00	24,092.00
Urban Storm Sewer System							
1-4-5300-2100 URBAN - SALARIES & WAGES	37,280.00	28,728.39	0.00	20,916.16	20,916.16	0.00	0.00
1-4-5300-2140 URBAN - OVERTIME	0.00	627.56	0.00	882.41	882.41	0.00	0.00
1-4-5300-2200 URBAN - EMPLOYER BENEFITS	11,140.00	8,060.00	0.00	6,218.52	6,218.52	0.00	0.00
1-4-5300-4000 URBAN - MATERIALS & OPERATING SUPPLIES	19,000.00	1,397.55	15,000.00	2,082.54	(12,917.46)	15,000.00	0.00
1-4-5300-5500 URBAN - CONTRACTED SERVICES	17,500.00	20,114.40	17,500.00	7,930.91	(9,569.09)	85,000.00	67,500.00
Total Urban Storm Sewer System	84,920.00	58,927.90	32,500.00	38,030.54	5,530.54	100,000.00	67,500.00
Solid Waste Collection (SWC)							
1-4-5600-2100 SWC - SALARIES & WAGES	19,996.00	20,920.93	22,958.00	14,671.30	(8,286.70)	24,214.00	1,256.00
1-4-5600-2140 SWC - OVERTIME	0.00	80.40	0.00	425.99	425.99	0.00	0.00
1-4-5600-2200 SWC - EMPLOYER BENEFITS	5,823.00	5,506.83	6,585.00	4,307.92	(2,277.08)	7,014.00	429.00
1-4-5600-4000 SWC - MATERIALS & OPERATING SUPPLIES	75,000.00	75,000.00	75,000.00	0.00	(75,000.00)	75,000.00	0.00

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	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-5600-5500 SWC - CONTRACTED SERVICES	275,000.00	249,055.25	280,000.00	238,436.17	(41,563.83)	285,000.00	5,000.00
Total Solid Waste Collection (SWC)	375,819.00	350,563.41	384,543.00	257,841.38	(126,701.62)	391,228.00	6,685.00
Waste Diversion - Recycling (WDR)							
1-4-5630-2100 RECYCLE - SALARIES & WAGES	15,494.00	16,410.10	18,015.00	11,509.22	(6,505.78)	18,907.00	892.00
1-4-5630-2140 RECYCLE - OVERTIME	0.00	54.26	0.00	284.03	284.03	0.00	0.00
1-4-5630-2200 RECYCLE - EMPLOYER BENEFITS	4,469.00	4,320.58	5,095.00	3,386.64	(1,708.36)	5,404.00	309.00
1-4-5630-4080 RECYCLE - PROMOTIONS	4,000.00	4,755.49	5,000.00	0.00	(5,000.00)	0.00	(5,000.00)
1-4-5630-4355 RECYCLE - INVENTORY FOR RESALE	900.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-5630-5500 RECYCLE - CONTRACTED SERVICES	60,000.00	42,367.69	70,000.00	47,768.68	(22,231.32)	90,000.00	20,000.00
Total Waste Diversion - Recycling (WD)	84,863.00	67,908.12	98,110.00	62,948.57	(35,161.43)	114,311.00	16,201.00
Waste Diversion - (HAZ)							
1-4-5640-2100 HAZ - SALARIES & WAGES	25,093.00	24,985.37	35,349.00	22,527.60	(12,821.40)	38,645.00	3,296.00
1-4-5640-2140 HAZ - OVERTIME	0.00	649.63	0.00	462.86	462.86	0.00	0.00
1-4-5640-2200 HAZ - EMPLOYER BENEFITS	5,772.00	5,378.91	8,615.00	5,038.10	(3,576.90)	9,687.00	1,072.00
1-4-5640-4000 HAZ - MATERIALS & OPERATING SUPPLI	1,500.00	322.34	1,000.00	796.38	(203.62)	1,000.00	0.00
1-4-5640-5500 HAZ - CONTRACTED SERVICES	40,000.00	28,818.53	35,000.00	30,025.27	(4,974.73)	35,000.00	0.00
Total Waste Diversion - (HAZ)	72,365.00	60,154.78	79,964.00	58,850.21	(21,113.79)	84,332.00	4,368.00
Landfill Operations (LF)							
1-4-5700-2100 LF - SALARIES & WAGES	195,541.00	198,905.37	229,861.00	153,998.88	(75,862.12)	247,619.00	17,758.00
1-4-5700-2140 LF - OVERTIME	930.00	7,707.93	0.00	6,682.71	6,682.71	0.00	0.00
1-4-5700-2200 LF - EMPLOYER BENEFITS	56,793.00	53,975.64	67,413.00	46,839.47	(20,573.53)	73,596.00	6,183.00
1-4-5700-3010 LF - DEBENTURE PRINCIPAL	0.00	0.00	43,749.00	43,748.93	(0.07)	44,929.00	1,180.00
1-4-5700-3110 LF - DEBENTURE INTEREST	0.00	0.00	20,453.00	21,039.03	586.03	19,257.00	(1,196.00)
1-4-5700-4000 LF - MATERIALS & OPERATING SUPPLIE	10,300.00	5,354.02	15,000.00	4,978.28	(10,021.72)	30,000.00	15,000.00
1-4-5700-4080 LF - PROMOTIONS	300.00	60.00	300.00	0.00	(300.00)	300.00	0.00
1-4-5700-4110 LF - UNIFORMS	1,920.00	2,367.79	2,500.00	2,247.11	(252.89)	2,800.00	300.00
1-4-5700-4140 LF - MILEAGE	1,000.00	576.95	1,000.00	0.00	(1,000.00)	1,000.00	0.00
1-4-5700-4155 LF - PROFESSIONAL DEVELOPMENT	4,000.00	1,432.07	2,500.00	1,602.08	(897.92)	6,500.00	4,000.00
1-4-5700-4430 LF - PARTS & OIL	0.00	0.00	0.00	0.00	0.00	18,000.00	18,000.00
1-4-5700-4440 LF - FUEL	100.00	15.35	100.00	3,587.54	3,487.54	35,000.00	34,900.00
1-4-5700-4600 LF - HYDRO	1,800.00	993.04	1,500.00	927.57	(572.43)	1,100.00	(400.00)
1-4-5700-4610 LF - HEAT	10,000.00	7,464.11	9,000.00	9,106.88	106.88	8,500.00	(500.00)
1-4-5700-4640 LF - PROPERTY TAXES	7,250.00	7,654.11	8,000.00	8,051.83	51.83	8,000.00	0.00
1-4-5700-5100 LF - LEGAL	15,000.00	0.00	15,000.00	0.00	(15,000.00)	15,000.00	0.00
1-4-5700-5500 LF - CONTRACTED SERVICES	110,000.00	30,917.71	97,000.00	30,803.75	(66,196.25)	106,000.00	9,000.00
1-4-5700-5550 LF - EQUIP REPAIRS & MAINTENANCE	25,000.00	16,532.48	20,000.00	678.98	(19,321.02)	8,500.00	(11,500.00)
1-4-5700-6000 LF - EQUIPMENT RENTAL	40,000.00	24,987.18	50,000.00	41,009.29	(8,990.71)	45,000.00	(5,000.00)
Total Landfill Operations (LF)	479,934.00	358,943.75	583,376.00	375,302.33	(208,073.67)	671,101.00	87,725.00
Solar							
1-4-5800-3010 SOLAR - DEBENTURE PRINCIPAL	0.00	0.00	37,500.00	37,500.00	0.00	37,500.00	0.00

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2026 DRAFT OPERATING BUDGET		2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
						ACTUAL VARIANCE		VARIANCE
General Fund								
1-4-5800-3110	SOLAR - DEBENTURE INTEREST	0.00	0.00	12,736.00	12,736.29	0.29	11,655.00	(1,081.00)
1-4-5800-4600	SOLAR - HYDRO	5,450.00	4,508.60	5,450.00	4,181.91	(1,268.09)	5,000.00	(450.00)
1-4-5800-4650	SOLAR - TELEPHONE	1,200.00	577.19	800.00	503.96	(296.04)	700.00	(100.00)
1-4-5800-5550	SOLAR - EQUIP REPAIRS & MAINT	5,000.00	0.00	7,000.00	10,634.36	3,634.36	7,000.00	0.00
Total Solar		11,650.00	5,085.79	63,486.00	65,556.52	2,070.52	61,855.00	(1,631.00)
Parks								
1-4-6100-2100	PARKS - SALARIES & WAGES	156,529.00	133,326.74	0.00	118,911.35	118,911.35	0.00	0.00
1-4-6100-2140	PARKS - OVERTIME	0.00	964.70	0.00	980.95	980.95	0.00	0.00
1-4-6100-2200	PARKS - EMPLOYER BENEFITS	37,566.00	33,759.29	0.00	28,508.61	28,508.61	0.00	0.00
1-4-6100-4000	PARKS - MATERIALS & OPERATING SUP	1,000.00	493.77	500.00	178.36	(321.64)	500.00	0.00
1-4-6100-4440	PARKS - FUEL	2,000.00	1,794.01	0.00	732.43	732.43	0.00	0.00
1-4-6100-4480	PARKS - SUPPLIES - EQUIPMENT	0.00	488.42	1,000.00	0.00	(1,000.00)	1,000.00	0.00
1-4-6100-4600	PARKS - HYDRO	7,850.00	7,079.66	8,000.00	5,869.54	(2,130.46)	8,250.00	250.00
1-4-6100-5500	PARKS - CONTRACTED SERVICES	3,000.00	839.52	2,000.00	0.00	(2,000.00)	2,500.00	500.00
1-4-6100-5550	PARKS - EQUIP REPAIRS & MAINTENAN	11,000.00	13,137.76	14,000.00	1,840.38	(12,159.62)	14,500.00	500.00
1-4-6100-5560	PARKS - BUILDING REPAIRS & MAINTEN	4,000.00	1,618.73	4,000.00	593.26	(3,406.74)	4,000.00	0.00
1-4-6100-5570	PARKS - MAINTENANCE	28,000.00	6,004.54	22,000.00	19,001.67	(2,998.33)	22,000.00	0.00
Total Parks		250,945.00	199,507.14	51,500.00	176,616.55	125,116.55	52,750.00	1,250.00
Recreation Programs								
1-4-6200-2100	PROGRAMS - SALARIES & WAGES	369,524.00	423,962.94	193,381.00	48,415.13	(144,965.87)	204,576.00	11,195.00
1-4-6200-2140	PROGRAMS - OVERTIME	0.00	9,382.41	0.00	3,737.10	3,737.10	0.00	0.00
1-4-6200-2200	PROGRAMS - EMPLOYER BENEFITS	104,245.00	100,393.30	51,210.00	5,951.89	(45,258.11)	55,176.00	3,966.00
1-4-6200-4000	PROGRAMS - MATERIALS & OP SUPPLIE	18,000.00	14,227.99	7,000.00	7,652.59	652.59	15,300.00	8,300.00
1-4-6200-4080	PROGRAMS - PROMOTIONAL EXPENSES	13,000.00	12,494.16	0.00	966.72	966.72	3,200.00	3,200.00
1-4-6200-4095	PROGRAMS - GRANTS TO OTHER ORGA	0.00	2,500.00	0.00	0.00	0.00	0.00	0.00
1-4-6200-4135	PROGRAMS - MEAL EXPENSES	500.00	817.96	900.00	1,439.40	539.40	1,700.00	800.00
1-4-6200-4140	PROGRAMS - MILEAGE	500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6200-4155	PROGRAMS - PROFESSIONAL DEVELOP	6,000.00	3,422.38	2,000.00	1,484.08	(515.92)	2,500.00	500.00
1-4-6200-4650	PROGRAMS - TELEPHONE	960.00	1,078.92	0.00	0.00	0.00	0.00	0.00
1-4-6200-4750	PROGRAMS - SPECIAL EVENT FEES	2,000.00	633.97	1,000.00	482.00	(518.00)	1,500.00	500.00
1-4-6200-5500	PROGRAMS - CONTRACTED SERVICES	68,100.00	79,627.36	40,800.00	42,713.66	1,913.66	57,700.00	16,900.00
1-4-6200-5550	PROGRAMS - EQUIP REPAIRS & MAINT	1,000.00	365.31	1,000.00	3,031.05	2,031.05	1,000.00	0.00
Total Recreation Programs		583,829.00	648,906.70	297,291.00	115,873.62	(181,417.38)	342,652.00	45,361.00
Recreation Facilities								
1-4-6300-2100	REC FAC - SALARIES & WAGES	686,267.00	768,018.45	1,228,289.00	528,311.55	(699,977.45)	1,297,616.00	69,327.00
1-4-6300-2140	REC FAC - OVERTIME	0.00	1,250.39	0.00	4,064.22	4,064.22	0.00	0.00
1-4-6300-2150	REC FAC - STAFF BENEFITS	9,500.00	0.00	0.00	0.00	0.00	0.00	0.00
1-4-6300-2200	REC FAC - EMPLOYER BENEFITS	224,833.00	224,377.28	364,305.00	163,484.08	(200,820.92)	375,007.00	10,702.00
1-4-6300-3010	REC FAC - DEBENTURE PRINCIPAL	0.00	0.00	802,592.00	0.00	(802,592.00)	318,189.00	(484,403.00)
1-4-6300-3110	REC FAC - DEBENTURE INTEREST	0.00	0.00	796,773.00	301,075.90	(495,697.10)	912,157.00	115,384.00
1-4-6300-4000	REC FAC - MATERIALS & OPERATING SL	10,100.00	31,733.68	30,000.00	4,753.24	(25,246.76)	30,000.00	0.00

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2026 DRAFT OPERATING BUDGET		2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
						ACTUAL VARIANCE	VARIANCE	
General Fund								
1-4-6300-4010	REC FAC - OFFICE SUPPLIES	2,500.00	7,194.00	2,500.00	3,803.79	1,303.79	3,000.00	500.00
1-4-6300-4030	REC FAC - SUBSCRIPTIONS	500.00	0.00	200.00	363.29	163.29	200.00	0.00
1-4-6300-4050	REC FAC - POSTAGE & SHIPPING	100.00	105.78	100.00	132.35	32.35	100.00	0.00
1-4-6300-4080	REC FAC - PROMOTIONAL EXPENSES	0.00	48.72	0.00	52.97	52.97	0.00	0.00
1-4-6300-4100	REC FAC - SAFETY WEAR & SUPPLIES	500.00	0.00	500.00	101.75	(398.25)	1,000.00	500.00
1-4-6300-4110	REC FAC - UNIFORMS	8,820.00	8,313.82	9,000.00	10,138.04	1,138.04	10,000.00	1,000.00
1-4-6300-4140	REC FAC - MILEAGE	0.00	140.57	2,200.00	361.79	(1,838.21)	2,000.00	(200.00)
1-4-6300-4150	REC FAC - MEMBERSHIPS	2,000.00	2,696.64	2,700.00	2,502.19	(197.81)	2,800.00	100.00
1-4-6300-4155	REC FAC - PROFESSIONAL DEVELOPME	10,000.00	6,392.31	15,000.00	10,901.49	(4,098.51)	15,000.00	0.00
1-4-6300-4240	REC FAC - JANITORIAL SUPPLIES	23,500.00	22,585.63	25,000.00	25,624.61	624.61	27,500.00	2,500.00
1-4-6300-4450	REC FAC - TOOLS	1,500.00	0.00	1,000.00	695.00	(305.00)	1,000.00	0.00
1-4-6300-4600	REC FAC - HYDRO	247,000.00	225,777.93	252,000.00	192,338.15	(59,661.85)	258,300.00	6,300.00
1-4-6300-4610	REC FAC - HEAT	51,000.00	49,002.00	51,000.00	38,423.78	(12,576.22)	52,275.00	1,275.00
1-4-6300-4630	REC FAC - WATER & WASTEWATER	41,500.00	34,300.59	38,000.00	22,195.94	(15,804.06)	38,000.00	0.00
1-4-6300-4700	REC FAC - INSURANCE	113,500.00	98,859.99	105,000.00	95,080.63	(9,919.37)	100,000.00	(5,000.00)
1-4-6300-5500	REC FAC - CONTRACTED SERVICES	52,000.00	41,728.34	48,000.00	97,632.18	49,632.18	67,000.00	19,000.00
1-4-6300-5550	REC FAC - EQUIP REPAIRS & MAINTENA	34,000.00	39,467.68	35,000.00	39,327.21	4,327.21	40,000.00	5,000.00
1-4-6300-5560	REC FAC - BUILDING REPAIRS & MAINTEN	54,500.00	54,855.76	56,000.00	33,409.06	(22,590.94)	60,000.00	4,000.00
1-4-6300-6000	REC FAC - EQUIPMENT RENTAL	1,200.00	1,318.82	1,200.00	1,537.40	337.40	1,200.00	0.00
Total Recreation Facilities		1,574,820.00	1,618,168.38	3,866,359.00	1,576,310.61	(2,290,048.39)	3,612,344.00	(254,015.00)
Recreation Vehicles & Equipment								
1-4-6350-2100	REC VEH & EQUIP - SALARIES & WAGES	918.00	11,404.60	0.00	4,137.32	4,137.32	0.00	0.00
1-4-6350-2200	REC VEH & EQUIP - EMPLOYER BENEFIT	306.00	3,500.37	0.00	1,210.75	1,210.75	0.00	0.00
1-4-6350-4430	REC VEH & EQUIP - PARTS & OIL	17,800.00	37,186.72	22,000.00	16,278.78	(5,721.22)	22,000.00	0.00
1-4-6350-4440	REC VEH & EQUIP - FUEL	21,300.00	11,925.01	18,000.00	9,053.05	(8,946.95)	15,000.00	(3,000.00)
1-4-6350-4725	REC VEH & EQUIP - LICENCES	1,100.00	1,012.00	1,200.00	1,012.00	(188.00)	1,200.00	0.00
Total Recreation Vehicles & Equipment		41,424.00	65,028.70	41,200.00	31,691.90	(9,508.10)	38,200.00	(3,000.00)
Library								
1-4-6400-2100	LIBRARY - SALARIES & WAGES	443,826.00	471,729.39	485,082.00	285,809.41	(199,272.59)	506,514.00	21,432.00
1-4-6400-2140	LIBRARY - OVERTIME	0.00	533.12	0.00	1,583.70	1,583.70	0.00	0.00
1-4-6400-2200	LIBRARY - EMPLOYER BENEFITS	117,646.00	123,185.54	132,357.00	82,507.12	(49,849.88)	141,145.00	8,788.00
1-4-6400-4000	LIBRARY - MATERIALS & OPERATING SL	7,550.00	6,946.18	7,550.00	6,824.26	(725.74)	8,000.00	450.00
1-4-6400-4010	LIBRARY - OFFICE SUPPLIES	5,000.00	8,336.15	5,000.00	4,087.24	(912.76)	5,000.00	0.00
1-4-6400-4050	LIBRARY - POSTAGE & SHIPPING	500.00	1,334.72	500.00	609.61	109.61	500.00	0.00
1-4-6400-4070	LIBRARY - ADVERTISING	1,500.00	2,586.33	2,000.00	2,544.00	544.00	4,500.00	2,500.00
1-4-6400-4125	LIBRARY - BANK INTEREST & SERVICE C	600.00	649.73	600.00	524.99	(75.01)	650.00	50.00
1-4-6400-4140	LIBRARY - MILEAGE	0.00	2,150.13	1,000.00	951.67	(48.33)	1,500.00	500.00
1-4-6400-4150	LIBRARY - MEMBERSHIPS	500.00	670.74	700.00	500.74	(199.26)	650.00	(50.00)
1-4-6400-4205	LIBRARY - BOOKS, PUBLICATIONS, MAN	24,500.00	22,350.28	22,000.00	16,753.95	(5,246.05)	22,500.00	500.00
1-4-6400-4210	LIBRARY - eBOOKS	2,100.00	2,192.61	2,400.00	2,147.64	(252.36)	2,400.00	0.00
1-4-6400-4215	LIBRARY - FILMS, VIDEO TAPES, DVDs	5,000.00	6,117.46	5,000.00	2,353.36	(2,646.64)	5,000.00	0.00
1-4-6400-4260	LIBRARY - PROGRAM SUPPLIES	2,000.00	2,101.34	2,000.00	2,391.51	391.51	2,000.00	0.00
1-4-6400-4480	LIBRARY - SUPPLIES - EQUIPMENT	8,000.00	2,722.08	5,000.00	2,322.19	(2,677.81)	12,000.00	7,000.00

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						ACTUAL VARIANCE		VARIANCE
General Fund								
1-4-6400-4600	LIBRARY - HYDRO	8,000.00	8,924.99	9,000.00	7,227.88	(1,772.12)	9,000.00	0.00
1-4-6400-4610	LIBRARY - HEAT	6,000.00	4,327.09	5,000.00	3,984.54	(1,015.46)	5,000.00	0.00
1-4-6400-4630	LIBRARY - WATER & WASTEWATER	600.00	243.92	300.00	243.92	(56.08)	300.00	0.00
1-4-6400-4650	LIBRARY - TELEPHONE	2,720.00	1,220.20	1,300.00	1,010.12	(289.88)	1,300.00	0.00
1-4-6400-4700	LIBRARY - INSURANCE	6,000.00	5,627.58	6,000.00	9,703.62	3,703.62	10,000.00	4,000.00
1-4-6400-4725	LIBRARY - LICENCES	3,400.00	588.44	600.00	134.48	(465.52)	500.00	(100.00)
1-4-6400-4750	LIBRARY - SPECIAL EVENTS FEES	0.00	0.00	1,000.00	0.00	(1,000.00)	1,000.00	0.00
1-4-6400-5150	LIBRARY - PROFESSIONAL DEVELOPME	8,000.00	2,312.02	6,000.00	5,074.69	(925.31)	6,000.00	0.00
1-4-6400-5400	LIBRARY - SOFTWARE SUPPORT	17,000.00	14,273.17	15,000.00	15,608.39	608.39	15,000.00	0.00
1-4-6400-5420	LIBRARY - INTERNET	7,900.00	6,303.69	6,500.00	5,260.56	(1,239.44)	6,500.00	0.00
1-4-6400-5500	LIBRARY - CONTRACTED SERVICE	3,000.00	1,204.88	2,000.00	2,873.55	873.55	3,000.00	1,000.00
1-4-6400-5560	LIBRARY - BUILDING REPAIRS & MAINTE	13,000.00	18,377.31	14,000.00	2,358.00	(11,642.00)	14,000.00	0.00
1-4-6400-6000	LIBRARY - EQUIPMENT RENTAL	1,100.00	1,061.91	1,100.00	1,282.68	182.68	1,100.00	0.00
Total Library		695,442.00	718,071.00	738,989.00	466,673.82	(272,315.18)	785,059.00	46,070.00
Museum								
1-4-6500-2100	MUSEUM - SALARIES & WAGES	124,989.00	106,224.91	132,594.00	99,112.13	(33,481.87)	134,997.00	2,403.00
1-4-6500-2140	MUSEUM - OVERTIME	0.00	2,333.16	0.00	1,801.80	1,801.80	0.00	0.00
1-4-6500-2200	MUSEUM - EMPLOYER BENEFITS	14,884.00	22,946.87	29,533.00	23,941.88	(5,591.12)	32,635.00	3,102.00
1-4-6500-4000	MUSEUM - MATERIALS & OPERATING SL	1,000.00	1,653.09	5,500.00	2,501.66	(2,998.34)	5,500.00	0.00
1-4-6500-4010	MUSEUM - OFFICE SUPPLIES	500.00	186.57	500.00	41.18	(458.82)	500.00	0.00
1-4-6500-4080	MUSEUM - PROMOTIONAL SUPPLIES	2,400.00	1,491.58	2,400.00	2,163.31	(236.69)	2,400.00	0.00
1-4-6500-4095	MUSEUM - GRANTS TO OTHER ORGANIZ	0.00	0.00	5,000.00	5,000.00	0.00	5,000.00	0.00
1-4-6500-4110	MUSEUM - UNIFORMS	0.00	0.00	800.00	0.00	(800.00)	350.00	(450.00)
1-4-6500-4150	MUSEUM - MEMBERSHIPS	300.00	0.00	305.00	313.00	8.00	350.00	45.00
1-4-6500-4155	MUSEUM - PROFESSIONAL DEVELOPME	1,500.00	138.69	1,500.00	0.00	(1,500.00)	1,500.00	0.00
1-4-6500-4235	MUSEUM - COMPUTER HARDWARE & EC	0.00	0.00	2,000.00	0.00	(2,000.00)	2,000.00	0.00
1-4-6500-4240	MUSEUM - JANITORIAL SUPPLIES	500.00	463.01	500.00	215.15	(284.85)	500.00	0.00
1-4-6500-4355	MUSEUM - INVENTORY FOR RESALE	0.00	0.00	500.00	85.14	(414.86)	500.00	0.00
1-4-6500-4600	MUSEUM - HYDRO	1,500.00	1,600.62	1,700.00	1,686.80	(13.20)	2,500.00	800.00
1-4-6500-4700	MUSEUM - INSURANCE	4,000.00	3,731.34	4,000.00	3,893.82	(106.18)	4,000.00	0.00
1-4-6500-5150	MUSEUM - OTHER PROFESSIONAL SER'	0.00	0.00	0.00	0.00	0.00	1,500.00	1,500.00
1-4-6500-5420	MUSEUM - INTERNET	0.00	0.00	1,500.00	0.00	(1,500.00)	1,500.00	0.00
1-4-6500-5500	MUSEUM - CONTRACTED SERVICES	3,000.00	2,803.28	3,000.00	2,158.26	(841.74)	4,000.00	1,000.00
1-4-6500-5550	MUSEUM - EQUIPMENT RENTAL	1,800.00	243.61	2,200.00	747.35	(1,452.65)	2,200.00	0.00
1-4-6500-5560	MUSEUM - BUILDING REPAIRS & MAINTE	5,000.00	4,549.19	6,000.00	7,761.79	1,761.79	6,000.00	0.00
Total Museum		161,373.00	148,365.92	199,532.00	151,423.27	(48,108.73)	207,932.00	8,400.00
Planning and Zoning								
1-4-7100-2100	PLAN - SALARIES & WAGES	98,085.00	106,661.63	103,604.00	64,352.41	(39,251.59)	82,377.00	(21,227.00)
1-4-7100-2140	PLAN - OVERTIME	0.00	121.17	0.00	(89.16)	(89.16)	0.00	0.00
1-4-7100-2200	PLAN - EMPLOYER BENEFITS	28,132.00	29,924.94	29,370.00	20,036.03	(9,333.97)	23,822.00	(5,548.00)
1-4-7100-4000	PLAN - MATERIALS & OPERATING SUPPI	700.00	756.38	2,000.00	1,967.30	(32.70)	2,000.00	0.00
1-4-7100-4030	PLAN - SUBSCRIPTIONS	500.00	118.32	300.00	316.01	16.01	500.00	200.00
1-4-7100-4110	PLAN - UNIFORMS	640.00	227.08	640.00	0.00	(640.00)	640.00	0.00

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					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-7100-4140 PLAN - MILEAGE	1,300.00	339.14	750.00	2,571.40	1,821.40	2,000.00	1,250.00
1-4-7100-4150 PLAN - MEMBERSHIPS & ASSOCIATIONS	1,000.00	851.40	1,000.00	838.83	(161.17)	1,500.00	500.00
1-4-7100-4155 PLAN - PROFESSIONAL DEVELOPMENT	7,500.00	2,833.47	5,500.00	6,194.60	694.60	7,500.00	2,000.00
1-4-7100-5100 PLAN - LEGAL	2,500.00	(446.77)	0.00	6,510.76	6,510.76	7,500.00	7,500.00
1-4-7100-5150 PLAN - OTHER PROFESSIONAL SERVICE	0.00	72,896.93	0.00	0.00	0.00	0.00	0.00
1-4-7100-5500 PLAN - CONTRACTED SERVICES	3,000.00	173.11	3,000.00	1,124.30	(1,875.70)	3,000.00	0.00
Total Planning and Zoning	143,357.00	214,456.80	146,164.00	103,822.48	(42,341.52)	130,839.00	(15,325.00)
Commerical and Industrial - BIA							
1-4-7200-2100 BIA - SALARIES & WAGES	0.00	50,154.55	0.00	35,809.80	35,809.80	0.00	0.00
1-4-7200-2200 BIA - EMPLOYER BENEFITS	0.00	10,543.25	0.00	8,046.68	8,046.68	0.00	0.00
1-4-7200-3230 BIA - TRANSFER TO OUTSIDE ENTITIES	105,501.00	105,000.00	105,000.00	105,000.00	0.00	105,000.00	0.00
1-4-7200-4600 BIA - HYDRO	0.00	781.46	0.00	108.32	108.32	0.00	0.00
1-4-7200-4650 BIA - TELEPHONE	240.00	244.55	0.00	0.00	0.00	0.00	0.00
Total Commerical and Industrial - BIA	105,741.00	166,723.81	105,000.00	148,964.80	43,964.80	105,000.00	0.00
Chamber of Commerce							
1-4-7220-3230 CHAMBER - TRANSFER TO OUTSIDE EN	10,000.00	10,000.00	10,000.00	10,000.00	0.00	10,000.00	0.00
1-4-7220-4140 CHAMBER - TELEPHONE	240.00	241.45	0.00	0.00	0.00	0.00	0.00
Total Chamber of Commerce	10,240.00	10,241.45	10,000.00	10,000.00	0.00	10,000.00	0.00
Economic Development							
1-4-7230-2100 ED - SALARIES & WAGES	56,714.00	37,351.23	17,721.00	11,453.99	(6,267.01)	19,028.00	1,307.00
1-4-7230-2140 ED - OVERTIME	0.00	(2.18)	0.00	61.59	61.59	0.00	0.00
1-4-7230-2200 ED - EMPLOYER BENEFITS	17,166.00	9,902.06	5,803.00	3,214.08	(2,588.92)	6,335.00	532.00
1-4-7230-3230 EC - CIP - GRANTS TO OUTSIDE ENTITIE	30,000.00	20,946.10	0.00	0.00	0.00	20,000.00	20,000.00
1-4-7230-4000 ED - MATERIALS & OPERATING SUPPLIE	1,000.00	275.11	800.00	77.85	(722.15)	800.00	0.00
1-4-7230-4030 ED - SUBSCRIPTIONS	0.00	1,933.44	500.00	52.90	(447.10)	2,500.00	2,000.00
1-4-7230-4080 ED - PROMOTIONAL EXPENSES	0.00	1,642.91	4,000.00	564.71	(3,435.29)	2,000.00	(2,000.00)
1-4-7230-4110 ED - UNIFORMS	750.00	213.69	500.00	0.00	(500.00)	500.00	0.00
1-4-7230-4140 ED - MILEAGE	1,000.00	802.58	1,950.00	966.74	(983.26)	2,000.00	50.00
1-4-7230-4150 ED - MEMBERSHIPS	1,000.00	800.85	1,000.00	513.64	(486.36)	1,000.00	0.00
1-4-7230-4155 ED - PROFESSIONAL DEVELOPMENT	5,000.00	3,185.86	3,050.00	3,145.04	95.04	3,050.00	0.00
Total Economic Development	112,630.00	77,051.65	35,324.00	20,050.54	(15,273.46)	57,213.00	21,889.00
Tourism & Promotion							
1-4-7240-2100 TOURISM - SALARIES & WAGES	0.00	3,214.79	0.00	2,966.02	2,966.02	0.00	0.00
1-4-7240-2140 TOURISM - OVERTIME	0.00	17.57	0.00	0.00	0.00	0.00	0.00
1-4-7240-2200 TOURISM - EMPLOYER BENEFITS	0.00	763.23	0.00	810.14	810.14	0.00	0.00
1-4-7240-4000 TOURISM - MATERIALS & OPERATING SI	0.00	49.34	500.00	0.00	(500.00)	500.00	0.00
1-4-7240-4080 TOURISM - PROMOTIONAL EXPENSES	0.00	0.00	500.00	0.00	(500.00)	500.00	0.00
1-4-7240-4460 TOURISM - LANDSCAPING	1,000.00	34.59	0.00	0.00	0.00	0.00	0.00
1-4-7240-4480 TOURISM - SUPPLIES - EQUIPMENT	0.00	0.00	3,000.00	0.00	(3,000.00)	3,000.00	0.00
1-4-7240-4600 TOURISM - HYDRO	2,500.00	2,942.05	3,000.00	2,818.15	(181.85)	3,000.00	0.00

OPERATING BUDGET

For Period Ending 31-Dec-2026



Renfrew

2026 DRAFT OPERATING BUDGET	2024 BUDGET	2024 ACTUAL	2025 BUDGET	2025 ACTUAL	2025 BUDGET TO	2026 BUDGET	25-26 BUDGET
					ACTUAL VARIANCE		VARIANCE
General Fund							
1-4-7240-4610 TOURISM - HEAT	2,000.00	1,539.91	2,000.00	1,309.07	(690.93)	2,000.00	0.00
1-4-7240-5500 TOURISM - CONTRACTED SERVICES	2,000.00	1,876.79	2,000.00	1,565.35	(434.65)	2,000.00	0.00
1-4-7240-5550 TOURISM - EQUIP REPAIRS & MAINTENANCE	0.00	0.00	0.00	72.41	72.41	0.00	0.00
1-4-7240-5560 TOURISM - BUILDING REPAIRS & MAINTENANCE	1,500.00	1,272.00	1,500.00	0.00	(1,500.00)	1,500.00	0.00
Total Tourism & Promotion	9,000.00	11,710.27	12,500.00	9,541.14	(2,958.86)	12,500.00	0.00
Total OPERATING EXPENSES	19,251,632.00	19,344,347.66	23,152,892.00	12,650,237.37	(10,502,654.63)	23,684,388.00	531,496.00
Total General Fund	(148,456.00)	(809,695.33)	313,236.00	286,487.43	(26,748.57)	0.00	(313,236.00)